

FY 2025 Results

Hanover – March 4, 2026

PRELIMINARY

Ticker: CON
ADR-Ticker: CTTAY
<http://www.continental-ir.com>

Christian Kötz – CEO
Roland Welzbacher – CFO

Agenda

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CEO Change Reflects Continuous Transformation Progress Towards Tires Pure-play

BUSINESS HIGHLIGHTS

New CEO Appointed



- › **Christian Kötz appointed as new CEO.** He will complete the realignment and continue the success story of our tire business
- › **Nikolai Setzer stepped down** from the Executive Board on **December 31, 2025**, as planned with the significant progress made with Continental's realignment and transformation into a pure-play tire company

Tires Pure-play Transformation



- › Continental has **completed the sale** of its ContiTech business area **Original Equipment Solutions (OESL) to Regent** on **February 2, 2026**
- › **Sales process** for remaining **ContiTech** has **started as planned**
- › Transactions are part of the announced strategy to sharpen **ContiTech's focus on industrial customers** and the **overall strategy to become a Tires pure-play**

Continental Achieved its Group Targets; Adj. Free Cash Flow at the Upper End of Guidance

IFRS 5 - NON-CURRENT ASSETS HELD
FOR SALE AND DISCONTINUED
OPERATIONS APPLIED

EXECUTIVE SUMMARY

	FY 2024	FY 2025 ⁸
Sales	€20.1 bn	€19.7 bn
Adjusted EBIT ¹	€2,212 mn	€2,035 mn
Adjusted EBIT ¹ margin	11.0%	10.3%
PPA ²	-€54 mn	-€45 mn
Special effects	-€114 mn	-€1,718 mn
Restructuring	-€6 mn	-€248 mn
Impairment	-€2 mn	-€503 mn
Carve-out	-€33 mn	-€91 mn
Disinvestment external	-€3 mn	-€681 mn
Other effects	-€71 mn	-€195 mn
NIAT³	€1,168 mn ⁹	-€165 mn⁹
Adjusted free cash flow⁴	€598 mn	€959 mn
Leverage ratio⁵	0.8 ⁹	2.0⁶
Equity ratio	40.0% ⁹	23.4%
Trailing ROCE⁷	19.4%	2.6%
Net indebtedness	€3,712 mn ⁹	€5,154 mn

Before IFRS 5
Adj. EBIT^{1,8}
FY 2025:
€2,011 mn
(10.2%)

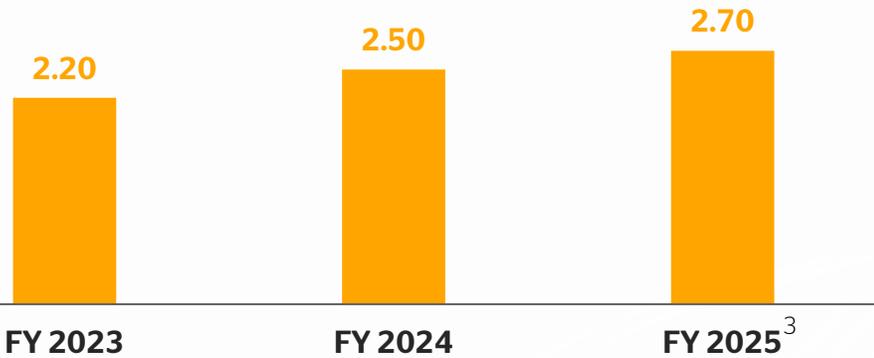
- › Organic growth of +0.8%; impact from FX of -2.8%
- › **Tires:** Healthy price/mix compensated for negative impacts from FX, tariffs, slightly negative volumes and raw material, together with high cost discipline
- › **ContiTech:** Continuing weak automotive OE demand and delayed industrial rebound; challenging markets in APAC and North America led to unfavorable regional and product mix, particularly in Q4
- › **Leverage ratio:** Net debt reduction vs. Q3 2025 led to lower pro-forma leverage ratio of 2.0⁶ as expected at CMD in June
- › **Adjusted FCF⁴:** Solid operational performance and lower-than-expected spin-off related costs lift FCF to the upper end of the guided range

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. ² Amortization of intangibles from PPA. ³ Net income attributable to the shareholders of the parent. ⁴ Free cash flow before acquisitions and divestments. ⁵ Calculated as net indebtedness divided by reported EBITDA for the last 12 months (LTM). ⁶ Pro-forma leverage ratio: EBITDA adjusted for impact of -€680 mn from disinvestment external associated with the spin-off of AUMOVIO. ⁷ Calculated as reported EBIT (LTM) divided by average operating assets for the LTM. ⁸ IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped. ⁹ Reported for Continental Group 4 as a whole.

Proposed Dividend of €2.70 Reflects Healthy Underlying Cash Generation

DIVIDEND

Dividend per share¹ (€)



Targeted payout ratio

-40% to -60%

	FY 2023	FY 2024	FY 2025 ³
Earnings per share (€)	5.78	5.84	-0.83 5.38 ⁶
Payout ratio ²	38.1%	39.4% ⁵ 42.8%	n.a. 50.2% ⁶
Dividend yield ⁴	3.2%	4.0%	4.8%

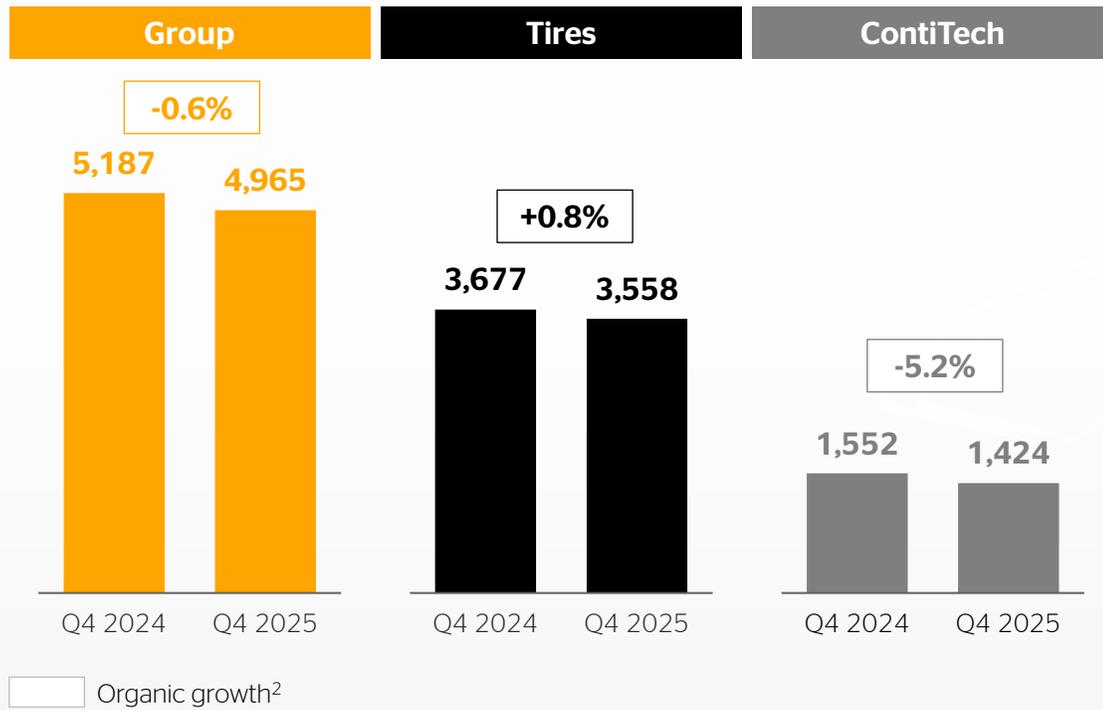
¹ Dividend paid for the respective fiscal year, payout in the subsequent year. ² The ratio between the dividend for the fiscal year and the earnings per share. ³ Dividend for FY 2025 subject to Supervisory Board approval and the approval of the Annual Shareholders' Meeting on April 30, 2026. ⁴ Dividend per share at the annual average price. ⁵ Adjusted for non-cash relevant increase in tax expenses of €100 mn. ⁶ Adjusted for non-cash one-offs related to the AUMOVIO spin-off and the sale of OESL amounting to €1.2 bn.

Group Quarterly Performance Around PY Level Thanks to Another Strong Tires Quarter

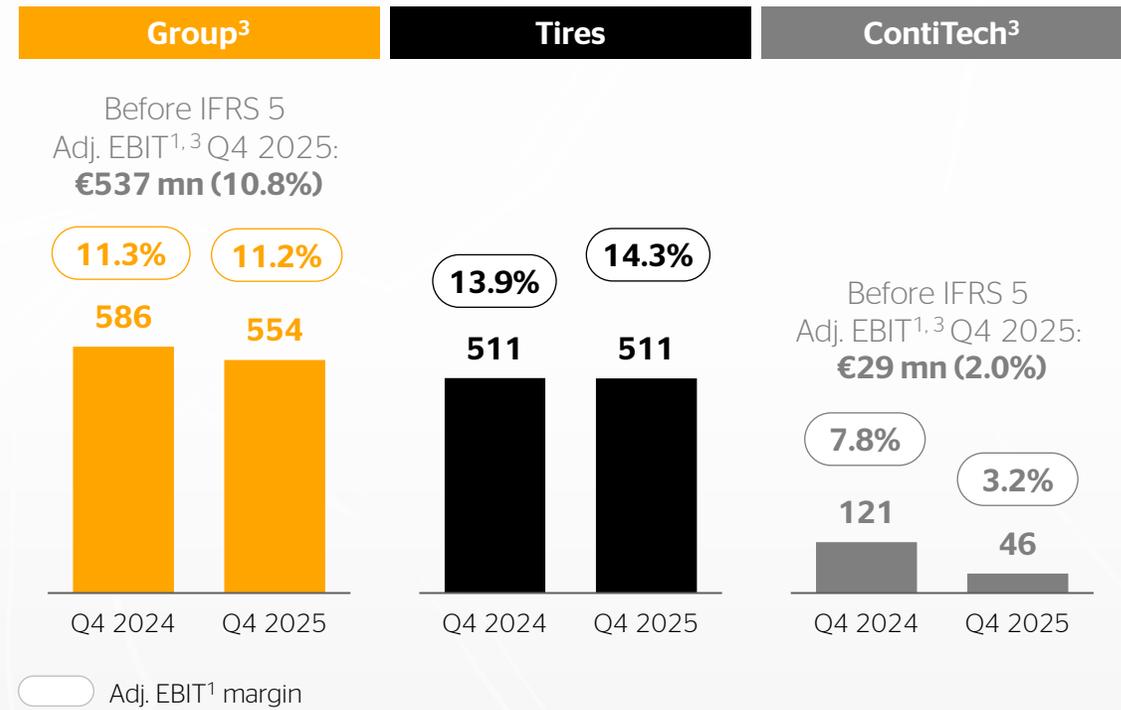
IFRS 5 - NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS APPLIED

GROUP SECTOR SALES AND ADJUSTED EBIT¹ - Q4 2025

Sales (€ mn)



Adjusted EBIT¹ (€ mn)



¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. ² Before changes in the scope of consolidation and exchange-rate effects. ³ IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped.

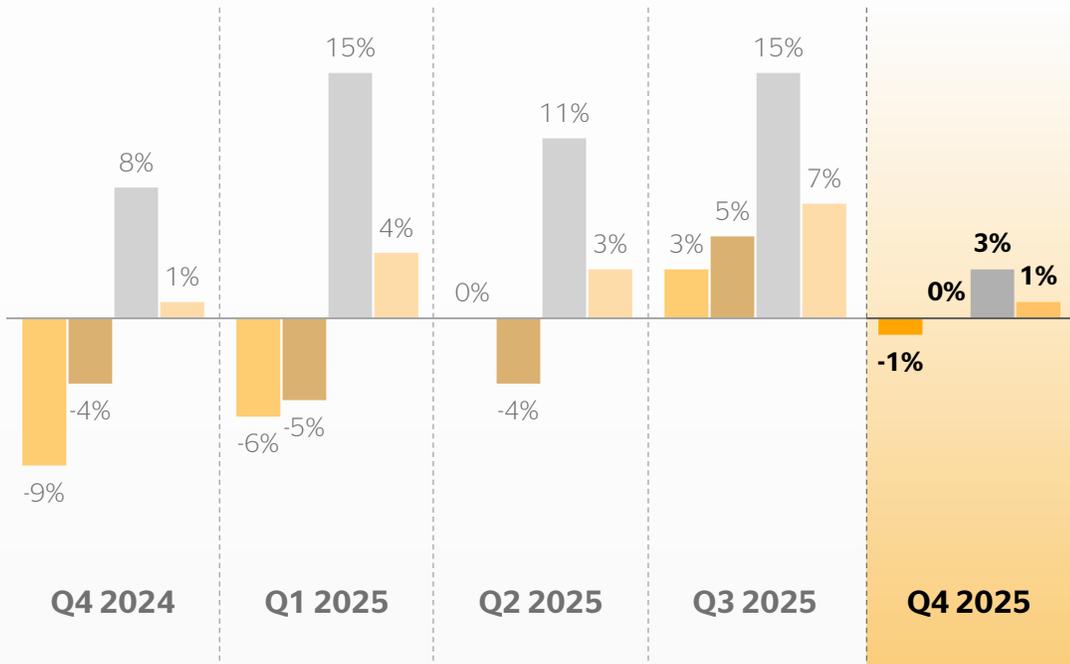
Lower LVP Growth in China After EV Tax-incentive Cuts; Normalized PLT RE Imports to Europe Year-on-year



PLT MARKET DEVELOPMENT YEAR-ON-YEAR

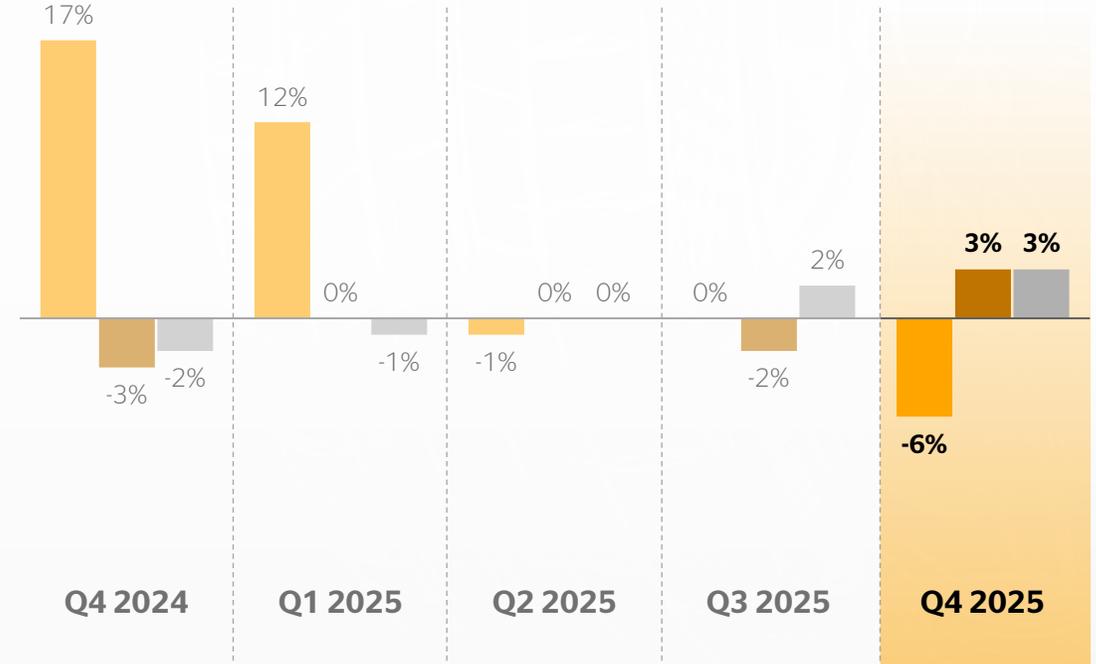
Light Vehicle Production

■ Europe ■ North America ■ China ■ Worldwide¹



PLT Replacement Market

■ Europe² ■ North America ■ China



¹ Worldwide includes Rest of World. ² Europe excluding Russia.

Sources: S&P Global, Tire manufacturer associations, LMC International Ltd., latest available data and own estimates. PLT = Passenger car and light truck tires.

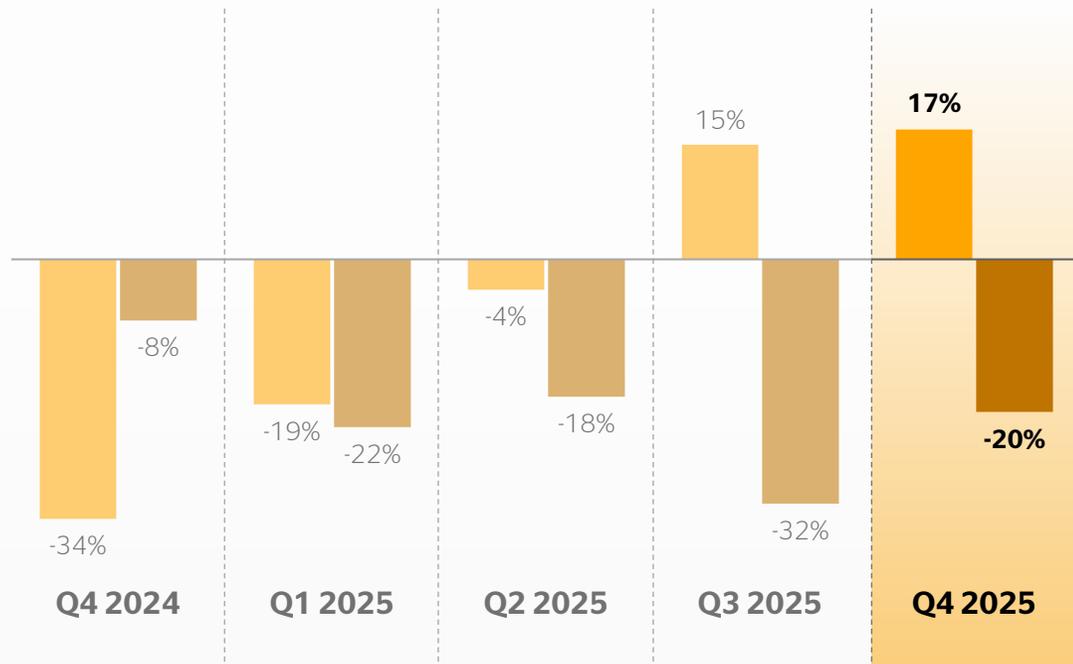
European CV Production Improved Sequentially; TT RE Demand Stabilized in Europe and NA



TT MARKET DEVELOPMENT YEAR-ON-YEAR

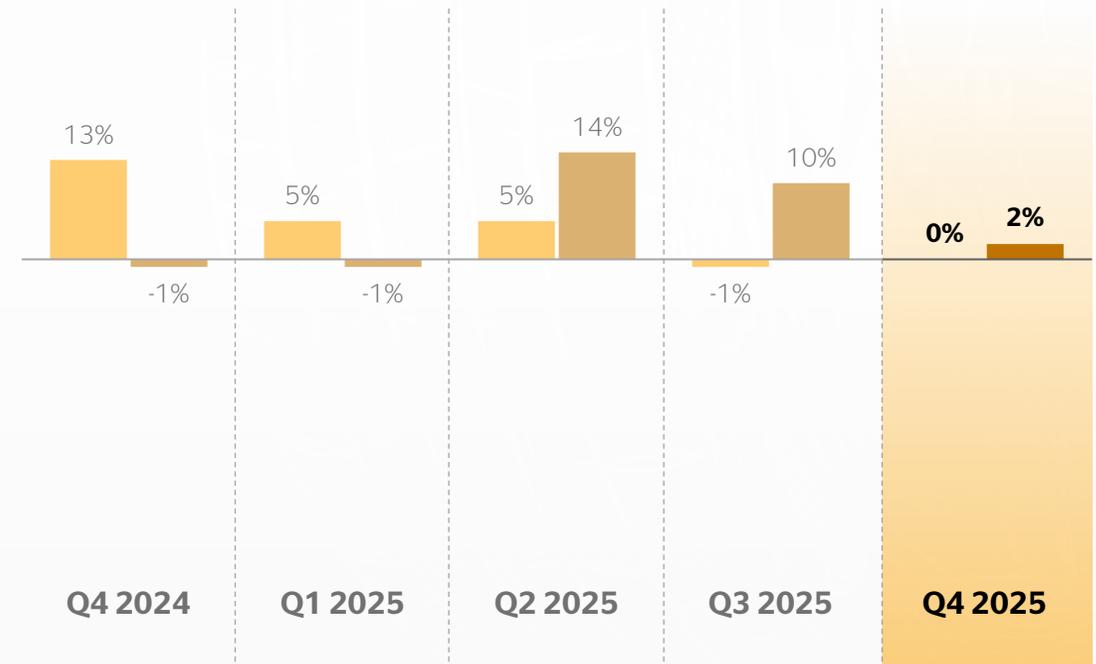
Commercial Vehicle Production

■ Europe ■ North America



TT Replacement Market

■ Europe¹ ■ North America



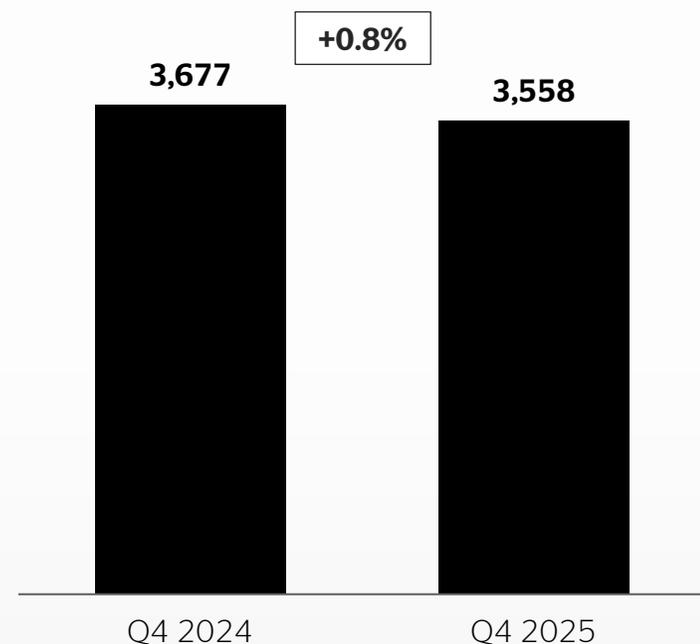
¹ Europe excluding Russia.

Sources: S&P Global, Tire manufacturer associations, LMC International Ltd., latest available data and own estimates. TT = Truck tires.

Sustained Positive Price/Mix Ensured Strong Performance Despite Negative FX and Volume Developments

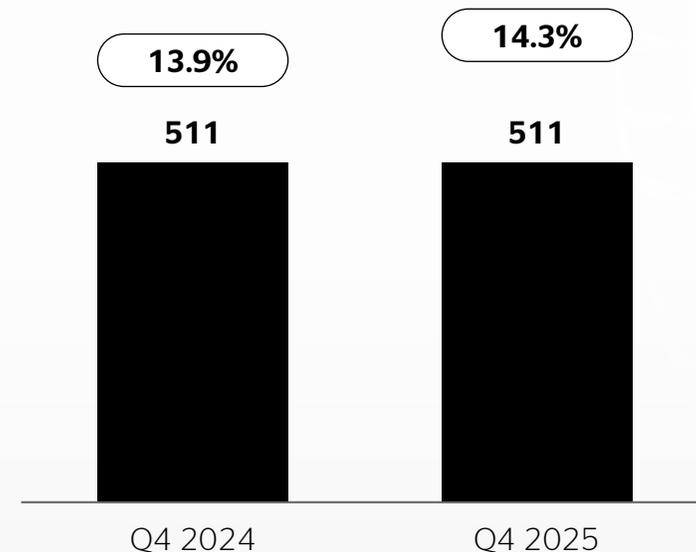
TIRES SALES AND ADJUSTED EBIT¹ - Q4 2025

Sales (€ mn)



Organic growth²

Adjusted EBIT¹ (€ mn)



Adj. EBIT¹ margin

Sales

- › Impact from FX: -3.8%
- › Volumes: -2.6%; in PLT, all regions below PY, but slight growth in China and the US
- › TT EMEA continued to grow while TT North America further declined
- › Price/mix +3.4%; continuously positive, mix driven by product, channel and country

Adjusted EBIT¹

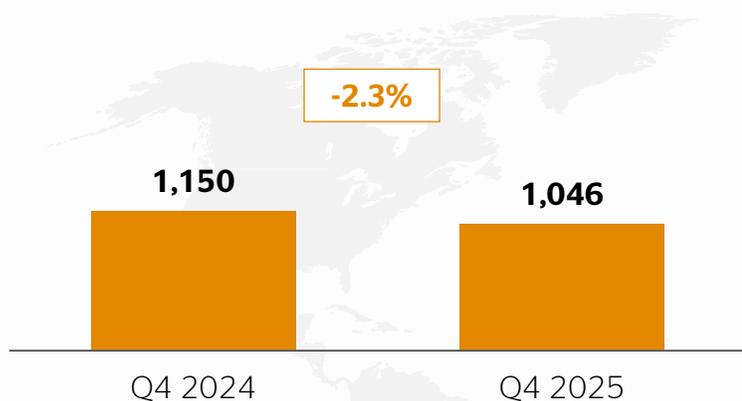
- › Significant drop-through of FX
- › Healthy price/mix more than compensated for negative impacts from FX and negative volumes
- › Increased tailwind from lower raw material costs

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. ² Before changes in the scope of consolidation and exchange-rate effects. PLT = Passenger car and light truck tires. TT = Truck tires. RE = Replacement. OE = Original equipment.

Mixed Volume Trends Drive Regional Dynamics, Supported by Solid Price/Mix

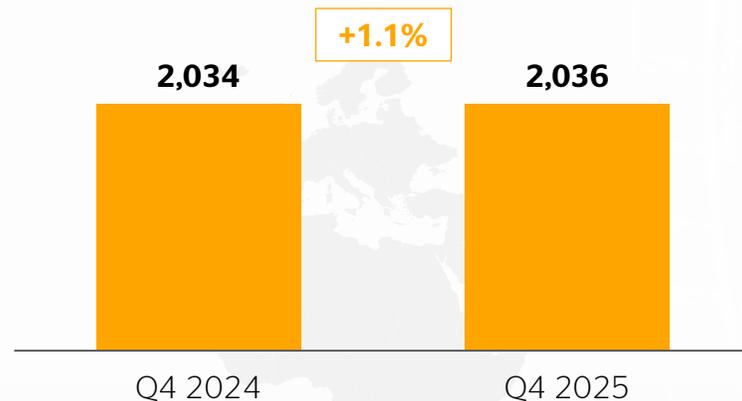
TIRES SALES (€ MN) BY REGION - Q4 2025

AMERICAS



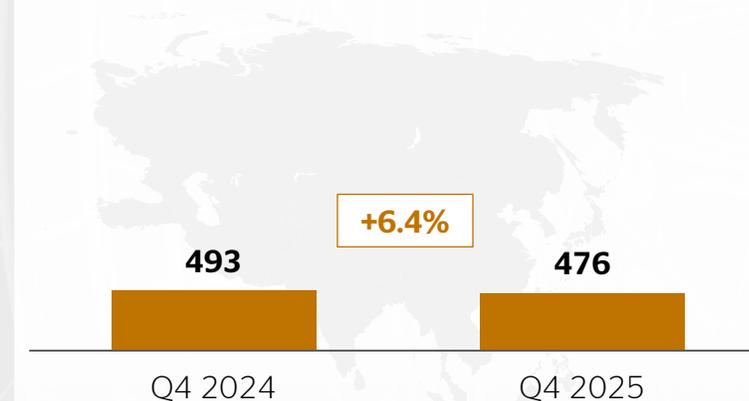
- › Impact from FX: -6.8%
- › PLT: Volumes increased in the U.S. and Canada, while Latin America showed a decline
- › Truck tire: Volumes decreased overall, reflecting the impact of a significantly weakened market
- › Solid P/M partly offset negative volume effects

EMEA



- › Impact from FX: -0.6%
- › PLT OE and PLT RE with negative volume effects which have been compensated by positive P/M
- › Truck tire OE and truck tire RE volumes with positive development vs. PY

APAC



- › Impact from FX: -9.9%
- › Solid organic growth recorded in Q4 with positive volume and P/M effects, substantially offsetting significantly negative FX. Recovery observed in both OE & RE PLT channels in China
- › Sales impacted by the closure of APAC truck tire business in Modipuram, India, in Q4

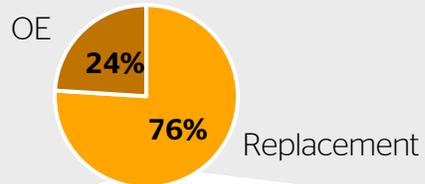
Organic growth¹

¹ Before changes in the scope of consolidation and exchange-rate effects.

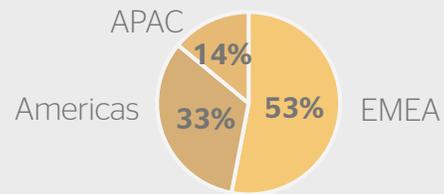
Continuously Improving Mix Quality in FY 2025 as UHP Share Continues to Increase

TIRES SALES BREAKDOWN - FY 2025

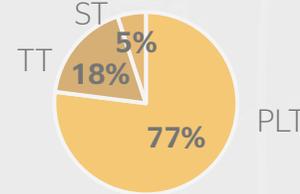
Channel Mix



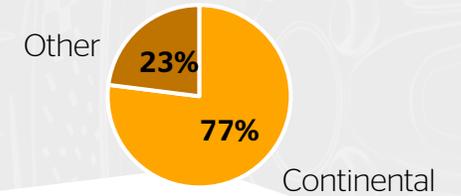
Regional Mix



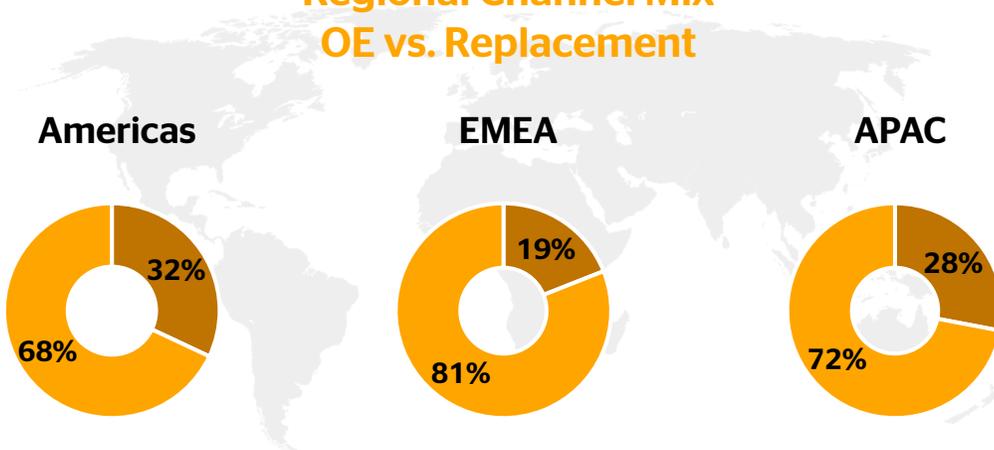
Product Segment Mix



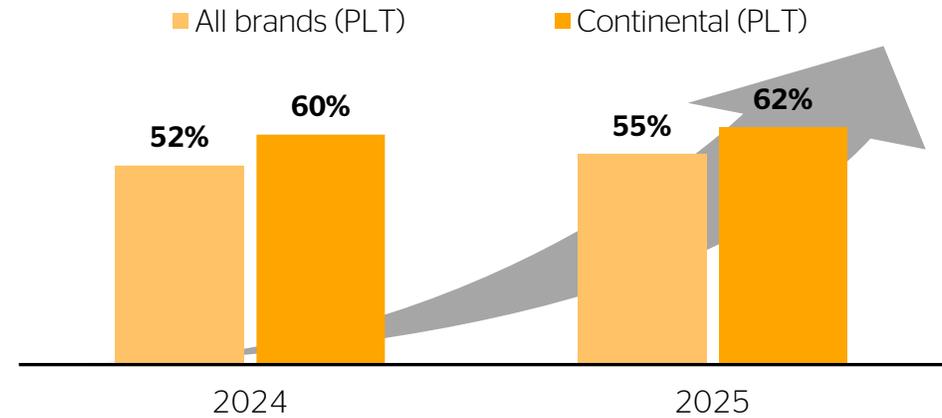
PLT Brand Mix



**Regional Channel Mix
OE vs. Replacement**



UHP Share (PLT)



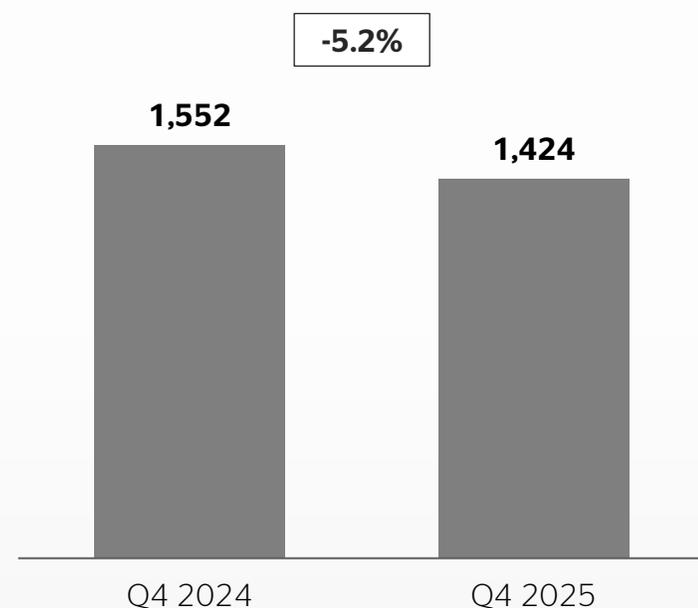
Notes: PLT: Passenger car and light truck tires. TT: Truck tires. ST: Specialty tires. UHP: Ultra-high performance are tires ≥ 18”.

ContiTech Performance Impacted By a Delayed Market Recovery

IFRS 5 - NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS APPLIED

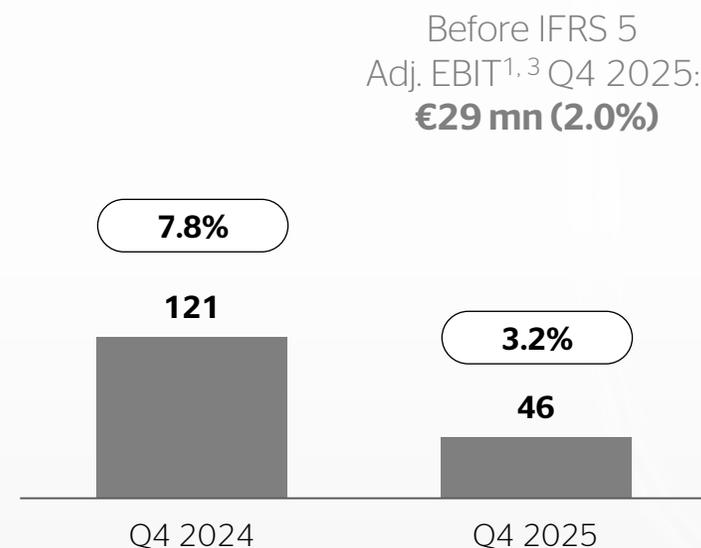
CONTITECH SALES AND ADJUSTED EBIT¹ - Q4 2025

Sales (€ mn)



Organic growth²

Adjusted EBIT^{1,3} (€ mn)



Adj. EBIT¹ margin

Sales

- › Impact from FX: -3.2%
- › Weak OE volumes in the automotive-related business and continued cyclical headwinds in industrial end markets, particularly in China and the American off-highway business

Adjusted EBIT¹

- › Lower sales share of high-margin business weighed on profitability
- › Faster transformation resulted in earlier incurred standalone costs and carve-out related one-offs
- › Additional safeguarding measures will materialize in 2026

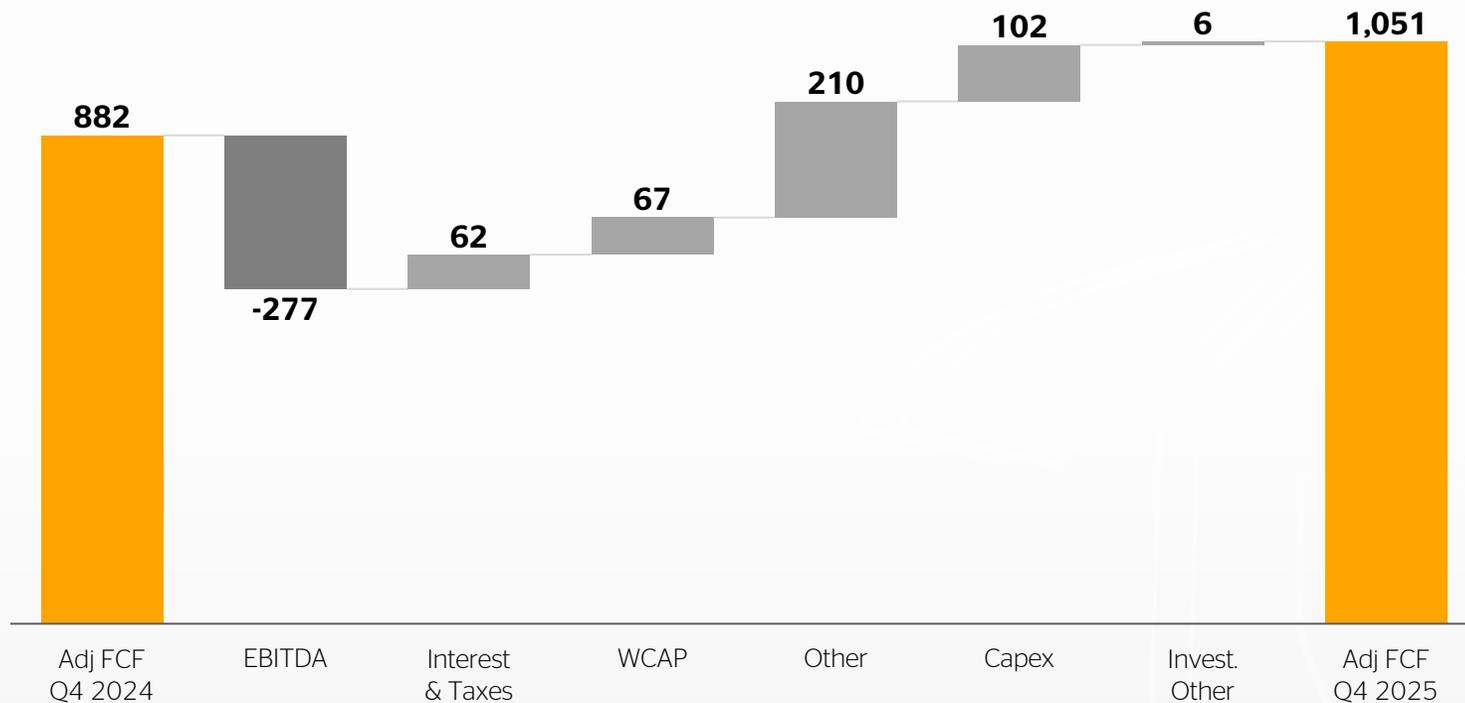
Scope excl. OESL⁴

- › Q4 2025: €1.0 bn sales at 4.6% adj. EBIT¹ margin
- › FY 2025: €4.4 bn sales at 7.1% adj. EBIT¹ margin

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. ² Before changes in the scope of consolidation and exchange-rate effects. ³ IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped. ⁴ Pro-forma figures based on management reporting.

Strong Free Cash Flow in Q4 2025 Driven by Lower Capex and Focus on Fixed Costs

ADJUSTED FREE CASH FLOW¹ BRIDGE - Q4 2025



Operating Cash Flow

- › EBITDA substantially impacted by challenging business environment as well as provisions for restructuring and transformation related expenses at ContiTech
- › Other mainly driven by provisions for restructuring and transformation related expenses at ContiTech

Investing Cash Flow¹

- › Capex down compared to PY due to more balanced quarterly phasing in 2025

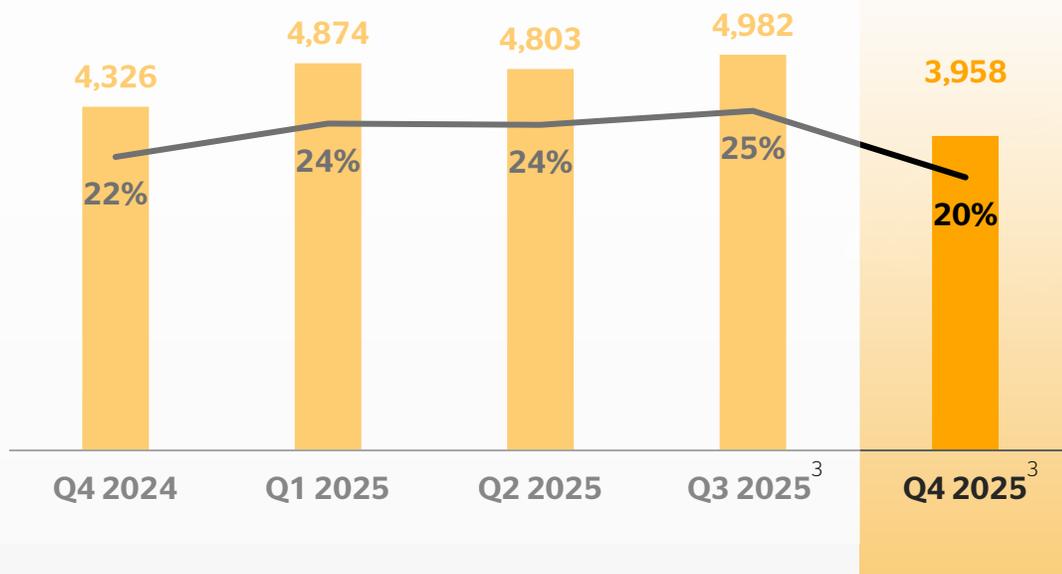
¹ Before acquisitions and divestments.

Pro-forma Leverage Ratio Improved to 2.0 Due to Strong Free Cash Flow in Q4 2025

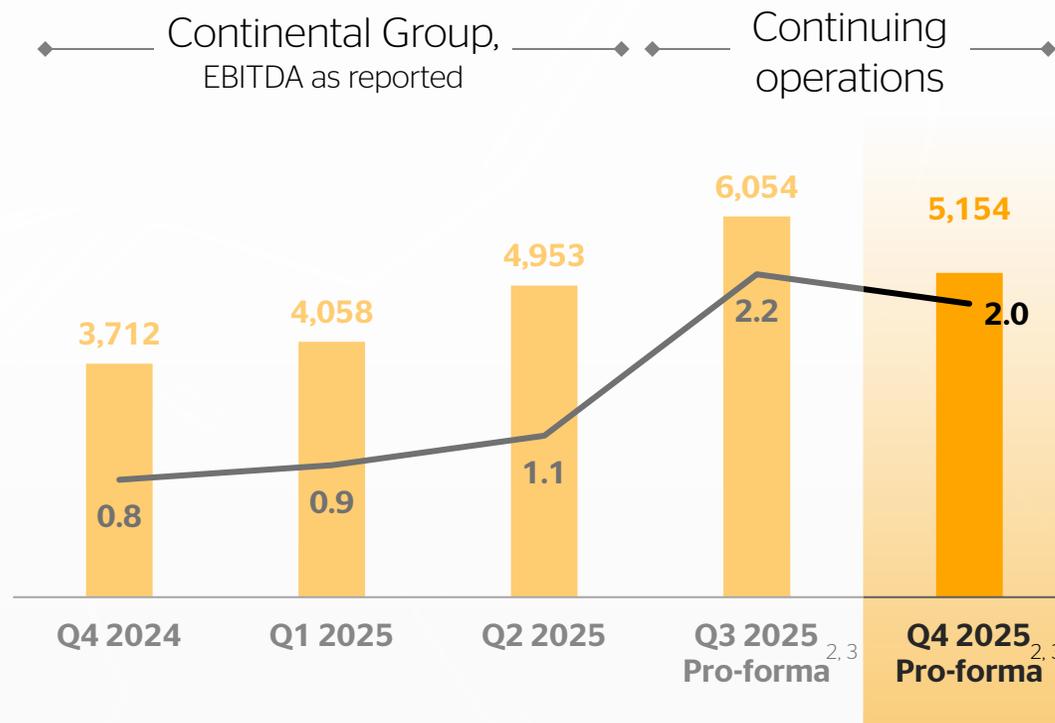
IFRS 5 - NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS APPLIED

BALANCE SHEET DEVELOPMENT

Working Capital and Working Capital as % of Sales



Net Indebtedness and Leverage Ratio¹



¹ Calculated as net indebtedness divided by reported EBITDA for the last 12 months (LTM). ² Pro-forma leverage ratio; EBITDA adjusted for impact of €680 mn from disinvestment external associated with the spin-off of AUMOVIO. ³ IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped.

Volume Growth Expected to Remain Muted in Still Challenging Market Conditions



Passenger Cars & Light Trucks



Commercial Vehicles



Industrial Production

in units (vs. prior year)	Light Vehicle Production		PLT RE		Commercial Vehicle Production		TT RE ²			2025	2026E
	2025	2026E	2025	2026E	2025	2026E	2025	2026E			
Europe	-1%	-3% to -1%	+1%	0% to +2%	0%	+4% to +6%	+2%	+1% to +3%	Eurozone	+1.5%	0% to +2%
North America	-1%	-3% to -1%	0%	0% to +2%	-23%	+2% to +6%	+6%	-5% to -1%	USA	+1.3%	+1% to +3%
China	+10%	-2% to 0%	+1%	0% to +2%					China	+5.8%	+4% to +6%
Worldwide ¹	+4%	-2% to 0%	+1%	-1% to +2%							

¹ Worldwide includes Rest of World. ² Europe excluding Russia.

Calculated against the corresponding period of prior year. E = Estimates. PLT = Passenger car and light truck tires. TT = Truck tires. RE = Replacement.

Sources: S&P Global, Bloomberg, Tire manufacturer associations, LMC International Ltd., latest available data and own estimates.

Profitability Expected to Improve Despite Muted Volume Assumptions

GUIDANCE BASED ON FX AT CURRENT LEVEL. CURRENTLY EFFECTIVE TARIFFS CONSIDERED IN GUIDANCE.

GUIDANCE - FY 2026

Military conflict in Middle East may result in higher costs and operational disruptions, with possible risks to revenue and earnings

Continental Group consolidated sales
Adj. EBIT¹ margin

2026E

Around **€17.3 bn - €18.9 bn**
Around **11.0% - 12.5%**

Tires sales
Adj. EBIT¹ margin

Around **€13.2 bn - €14.2 bn**
Around **13.0% - 14.5%**

ContiTech sales
Adj. EBIT¹ margin

Around **€4.2 bn - €4.8 bn**
Around **7.0% - 8.5%**

Adjusted free cash flow²

Around **€0.8 bn - €1.2 bn**

PPA amortization
Special effects

Around **-€25 mn**
Around **-€250 mn⁴**

Financial result³
Tax rate⁵

Around **-€300 mn**
Around **24%**

Capex before financial investments in % of sales

Around **7.0%**

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. ² Free cash flow before acquisitions and divestments. ³ Before effects of currency translation, effects from changes in the fair value of derivative instruments, and other valuation effects. ⁴ This includes non-cash one-offs associated with the February OESL closing estimated up to a low triple-digit million-euro amount. ⁵ Before deconsolidation effects.

Q&A



Disclaimer

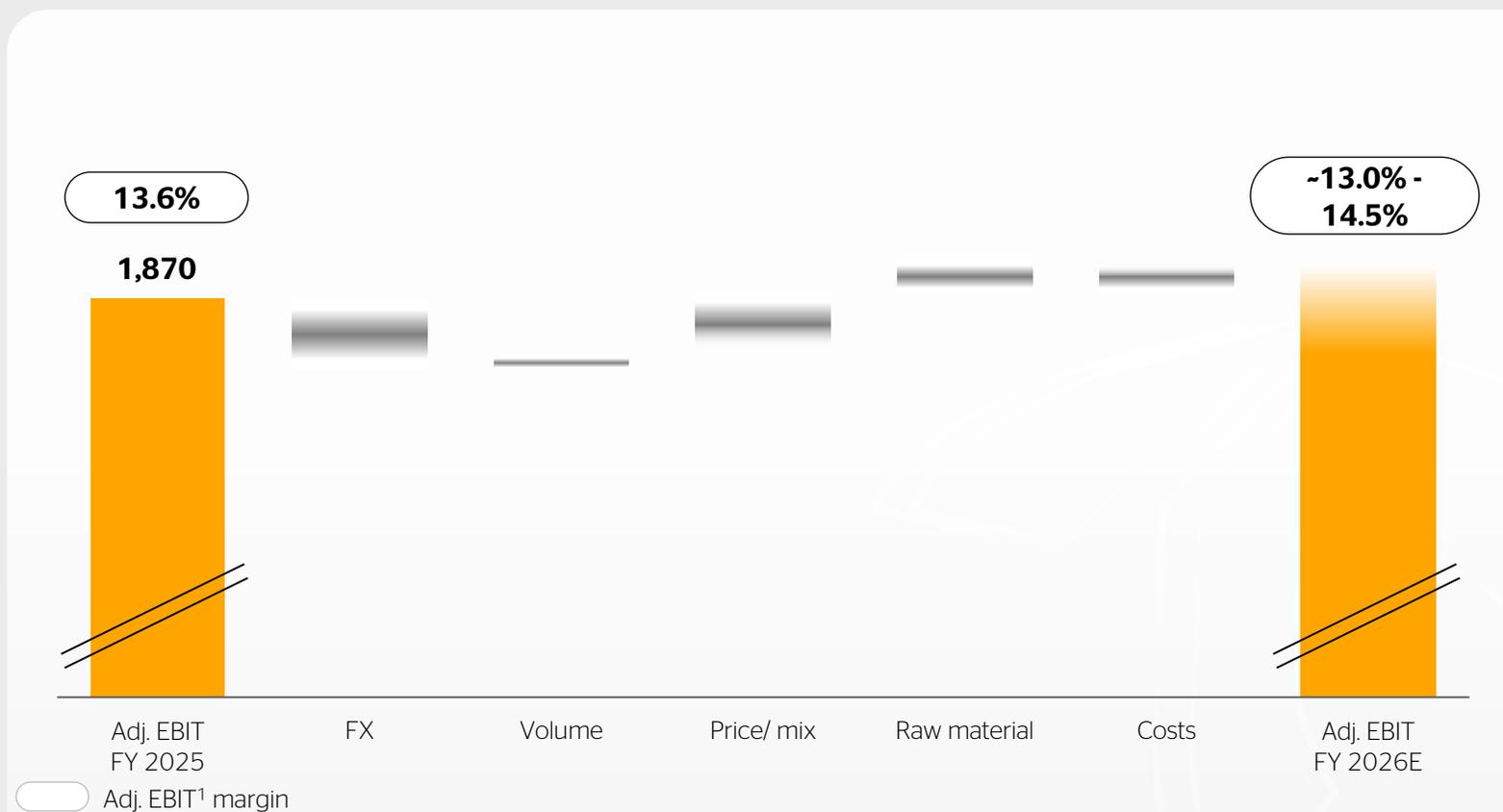
- › This presentation has been prepared by Continental Aktiengesellschaft solely in connection with the Analyst and Investor Call on March 4, 2026, and the subsequent analyst and investor meetings. It has not been independently verified. It does not constitute an offer, invitation or recommendation to purchase or subscribe for any shares or other securities issued by Continental AG or any subsidiary and neither shall any part of it form the basis of, or be relied upon in connection with, any contract or commitment concerning the purchase or sale of such shares or other securities whatsoever.
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- › The financial information and financial data included in this presentation are prepared in accordance with IFRS and relate to Continental Group.
- › Unless otherwise stated, all amounts are shown in millions of euro. Please note that differences may arise as a result of the use of rounded amounts and percentages.

Back-Up



Price/Mix Expected to Be The Main Driver to Compensate For FX Headwinds, Tariffs and Inflation

TIRES ADJ. EBIT¹ BRIDGE² - OUTLOOK FY 2026



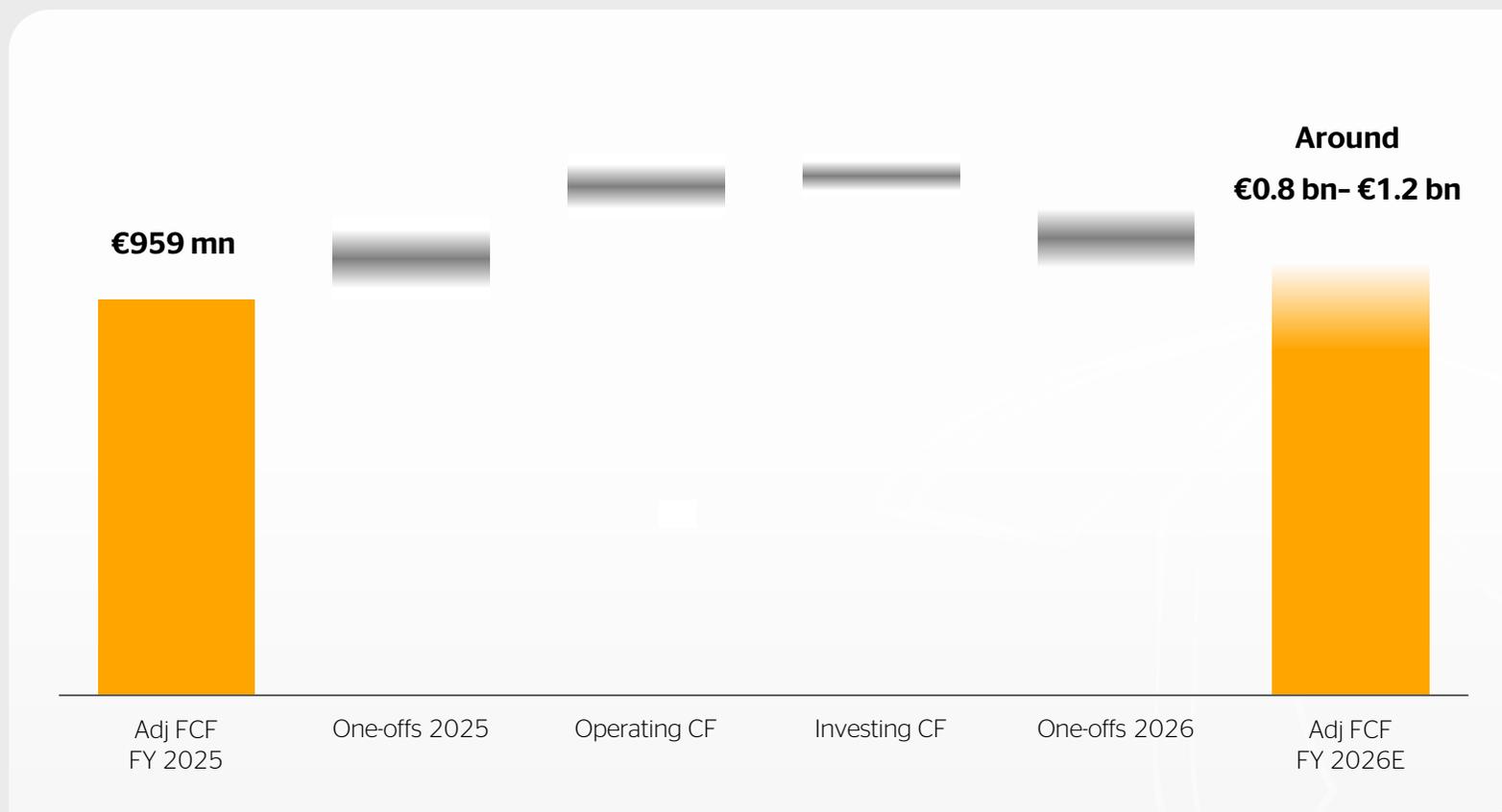
Main Drivers

- › Headwinds beyond Q1 if the USD continues to weaken
- › Volume expected to be rather flat overall, with a challenging H1
- › Healthy price/mix on sales level in a low-to-mid single-digit percentage range
- › Raw material expected to be a tailwind
- › Cost headwinds from tariffs and inflation are expected to be only partly offset from operational efficiency gains and savings from portfolio measures

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects ² Not to scale. Illustration purposes only. E= Expectations.

Potential Improvements in Operating Cash Flow Driven by Gradual Gains in Profitability and Working Capital

ADJUSTED FREE CASH FLOW¹ BRIDGE² - OUTLOOK FY 2026



Operating Cash Flow

- › Slight improvements in profitability and working capital expected to result in improved Operating Cash Flow

Investing Cash Flow

- › Capex driven by continuous investment in mix enhancement and capacity expansion

One-off Effects

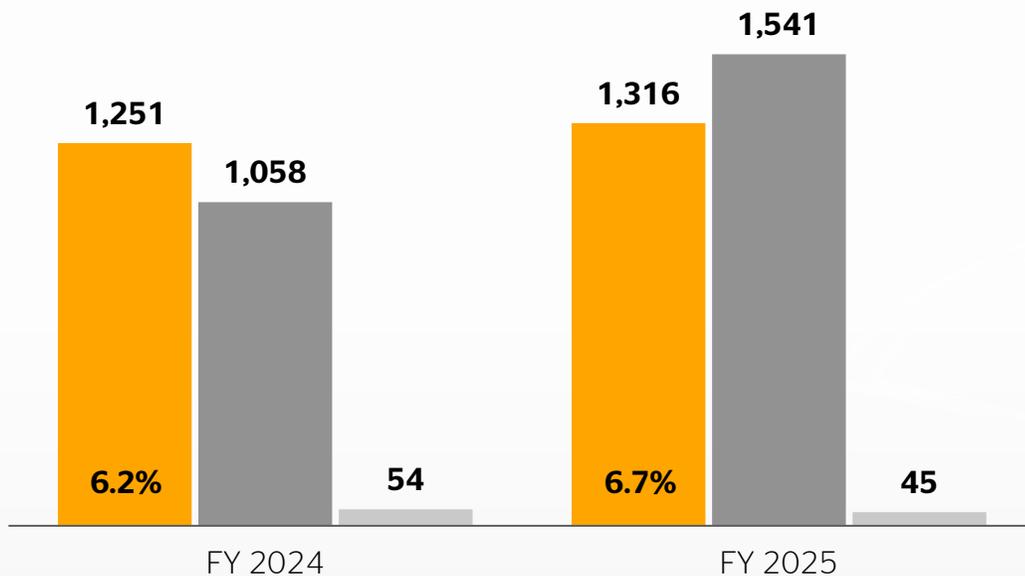
- › One-off effects 2025 were mainly related to ContiTech restructuring measures, AUMOVIO spin-off and tax-payments
- › Extraordinary cash outflows in 2026 expected to be similar in magnitude to those in 2025, primarily in connection with the transformation and restructuring of ContiTech

¹ Before acquisitions and divestments. ² Not to scale. Illustration purposes only. E= Expectations.

Back-Up

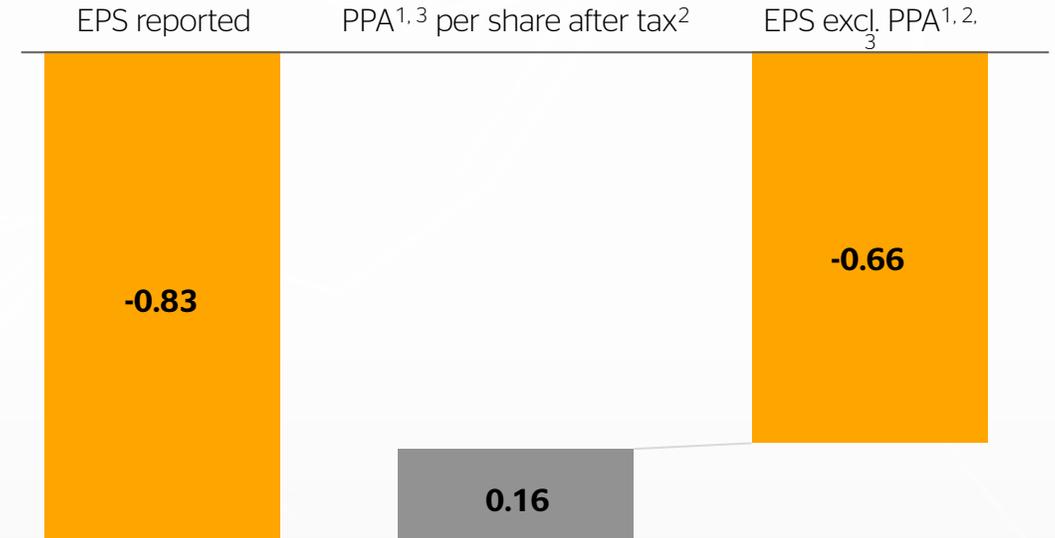
CAPEX, DEPRECIATION AND EARNINGS PER SHARE - FY 2025

Capex, Depreciation³ and PPA^{1,3} (€ mn)



■ Capex (PPE & software), percentage of sales | ■ Depreciation, w/o PPA^{1,3} | ■ PPA^{1,3}

EPS excl. PPA^{1,2,3} (€)



Back-Up

RELEVANT BONDS

Issuer	Continental AG	Continental AG	Continental AG	Continental AG	Continental AG	Continental AG	Continental AG
Current rating (issuer)	BBB (S&P ¹), BBB (Fitch ²), Baa2 (Moody's ³)						
Issue	Senior Notes						
Principal amount	€750 mn	€500 mn	€625 mn	€750 mn	€750 mn	€600 mn	€600 mn
Offering price	98.791%	99.658%	100.000%	99.445%	99.610%	99.494%	99.946%
Bond rating at issue date	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)
Coupon	2.500% p.a.	4.000% p.a.	3.625% p.a.	4.000% p.a.	2.875% p.a.	2.875% p.a.	3.500% p.a.
Issue date	May 27, 2020	Aug. 31, 2023	Nov. 30, 2022	Jun. 1, 2023	May 22, 2025	Sep. 9, 2025	Oct. 1, 2024
Maturity	Aug. 27, 2026	Mar. 1, 2027	Nov. 30, 2027	Jun. 1, 2028	Nov. 22, 2028	Jun. 9, 2029	Oct. 1, 2029
Interest payment	Annual Aug. 27	Annual Mar. 1	Annual Nov. 30	Annual Jun. 1	Annual Nov. 22	Annual Jun. 9	Annual Oct. 1
WKN	A28XTR	A35138	A30VQ4	A351PU	A4DFM0	A4DFW3	A383VK
ISIN	XS2178586157	XS2672452237	XS2558972415	XS2630117328	XS3075393499	XS3173656243	XS2910509566
Denomination	€1,000 with minimum tradable amount €1,000						

¹ Contracted rating since May 19, 2000. ² Contracted rating since November 7, 2013. ³ Contracted rating since January 1, 2019.

Fact Sheets

2024 - 2025

Fact Sheets

IFRS 5 - NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS APPLIED

SALES AND ADJUSTED EBIT^{1,2} BY QUARTER

Sales in € millions	2024					2025				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	3,290	3,399	3,495	3,677	13,861	3,412	3,332	3,495	3,558	13,798
ContiTech	1,648	1,646	1,541	1,552	6,387	1,537	1,560	1,483	1,424	6,005
Other/ Hold./ Cons.	-39	-49	-41	-42	-171	-43	-37	-28	-18	-127
Group	4,899	4,997	4,994	5,187	20,077	4,905	4,856	4,950	4,965	19,676

Changes Y-o-Y in %	2025				
	Q1	Q2	Q3	Q4	Year
Tires	3.7	-2.0	0.0	-3.2	-0.5
ContiTech	-6.7	-5.2	-3.7	-8.2	-6.0
Group	0.1	-2.8	-0.9	-4.3	-2.0

adj. EBIT ¹ in € millions	2024					2025				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	386	498	508	511	1,903	457	401	501	511	1,870
ContiTech	87	116	68	121	392	82	91	97	46	316
Other/ Hold./ Cons.	-80	-45	88	-46	-83	-42	-74	-33	-2	-151
Group	393	569	664	586	2,212	497	418	565	554	2,035

adj. EBIT ¹ margin in %	2024					2025				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	11.7	14.7	14.6	13.9	13.7	13.4	12.0	14.3	14.3	13.6
ContiTech	5.3	7.0	4.4	7.8	6.1	5.4	5.8	6.6	3.2	5.3
Group	8.0	11.4	13.3	11.3	11.0	10.1	8.6	11.4	11.2	10.3

Changes Y-o-Y in %	2025				
	Q1	Q2	Q3	Q4	Year
Tires	18.4	-19.6	-1.4	0.0	-1.8
ContiTech	-5.5	-21.7	43.4	-61.9	-19.3
Group	26.5	-26.5	-14.9	-5.3	-8.0

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. ² IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped.

Fact Sheets

IFRS 5 - NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS APPLIED

EBITDA AND EBIT¹ BY QUARTER

EBITDA in € millions	2024					2025				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	570	687	697	709	2,663	650	563	688	694	2,595
ContiTech	147	164	109	141	562	82	122	117	-126	195
Other/ Hold./ Cons.	-78	-41	90	-41	-70	-42	-80	-774	-36	-932
Group	639	810	897	809	3,154	689	606	31	532	1,858

EBITDA margin in %	2024					2025				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	17.3	20.2	20.0	19.3	19.2	19.1	16.9	19.7	19.5	18.8
ContiTech	8.9	10.0	7.1	9.1	8.8	5.3	7.9	7.9	-8.8	3.3
Group	13.0	16.2	18.0	15.6	15.7	14.0	12.5	0.6	10.7	9.4

Changes Y-o-Y in %	2025				
	Q1	Q2	Q3	Q4	Year
Tires	14.1	-18.0	-1.3	-2.1	-2.5
ContiTech	-44.5	-25.5	7.2	-189.2	-65.3
Group	7.9	-25.2	-96.5	-34.3	-41.1

EBIT in € millions	2024					2025				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	374	489	500	507	1,870	449	364	488	474	1,776
ContiTech	72	89	35	62	259	8	53	-400	-217	-556
Other/ Hold./ Cons.	-82	-45	86	-45	-86	-46	-83	-777	-41	-948
Group	365	532	622	524	2,043	412	334	-689	215	272

EBIT margin in %	2024					2025				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	11.4	14.4	14.3	13.8	13.5	13.2	10.9	14.0	13.3	12.9
ContiTech	4.4	5.4	2.3	4.0	4.0	0.5	3.4	-27.0	-15.3	-9.3
Group	7.5	10.7	12.4	10.1	10.2	8.4	6.9	-13.9	4.3	1.4

Changes Y-o-Y in %	2025				
	Q1	Q2	Q3	Q4	Year
Tires	20.0	-25.5	-2.3	-6.5	-5.1
ContiTech	-88.4	-40.0	-1,231.4	-449.7	-314.9
Group	12.7	-37.2	-210.8	-59.0	-86.7

¹ IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped.

Fact Sheets

IFRS 5 - NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS APPLIED

REPORTED AND ADJUSTED FY 2025 RESULTS

€ millions	Tires		ContiTech		Other/ Hold./ Cons.		Group	
	FY 2024	FY 2025	FY 2024	FY 2025	FY 2024	FY 2025	FY 2024	FY 2025
Sales	13,861	13,798	6,387	6,005	-171	-127	20,077	19,676
EBIT²	1,870	1,776	259	-556	-86	-948	2,043	272
in % of sales	13.5%	12.9%	4.0%	-9.3%			10.2%	1.4%
Amortization of intangible assets from PPA ²	6	4	48	41			54	45
Total special effects	27	89	85	832	3	797	114	1,718
Total consolidation effects	0	0	0	0	0	0	0	0
Total consolidation and special effects	27	89	85	831	3	797	115	1,717
Adjusted operating result (adj. EBIT)^{1,2}	1,903	1,870	392	316	-83	-151	2,212	2,035
in % of adjusted sales	13.7%	13.6%	6.1%	5.3%			11.0%	10.3%

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. ² IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped.

Calendar

FINANCIAL CALENDAR AND UPCOMING INVESTOR MEETINGS

2026

Full-Year Results	March 4, 2026
Annual Shareholders' Meeting	April 30, 2026
Q1 Quarterly Statement	May 6, 2026
Half-Year Financial Report	August 4, 2026
Nine-Month Quarterly Statement	November 4, 2026

- › **Roadshow FY 2025 (CFO)**
March 5/6, London
- › **Best of Barclays Corporate Days**
March 18, Zurich
- › **Best of Barclays Corporate Days**
March 19, Milan
- › **BofA Global Industrials Conference London**
March 19, London
- › **J.P. Morgan European Auto Field Trip (CEO)**
March 27, Virtual
- › **UBS Autos Day (CFO)**
April 1, Paris

Contact

INVESTOR RELATIONS



visit us
online

Continental-Plaza 1 **30175 Hanover | Germany**

e-mail: ir@conti.de
fax: +49 511 938 1080
www.continental-ir.com

Max Westmeyer

Head of Investor Relations

phone: +49 511 938 13650
e-mail: max.2.westmeyer@conti.de

Jana Maddison

Assistant to the Head of IR,
Roadshow and Conference
Organization

phone: +49 511 938 1163
e-mail: jana.maddison@conti.de

Eva Jacob-Pietsch

Manager Investor Relations

phone: +49 511 938 12147
e-mail: eva.jacob-pietsch@conti.de

Andrea Kraft

Senior Manager Investor Relations

phone: +49 511 938 1880
e-mail: andrea.kraft@conti.de

Marcus Lieberum

Senior Manager Investor Relations

phone: +49 511 938 1787
e-mail: marcus.lieberum@conti.de

References

USEFUL LINKS TO CONTINENTAL WEBSITES

Investor Relations	Investor Relations
Capital Market Day	Capital Market Day 2025
Latest Presentations	Presentations
Events	Events
Finance Calendar	Finance Calendar
Sustainability	Sustainability
Integrated Sustainability Report	Integrated Sustainability Report 2024
Corporate Governance Principles	Corporate Governance Principles
Corporate Governance Presentation	Corporate Governance Presentation 2025
Annual Report	Annual Report 2024
Shares	Shares
Debt and Rating	Debt and Rating