

Q1 2026 Results

Hanover – May 6, 2026

Ticker: CON
ADR-Ticker: CTTAY
<http://www.continental-ir.com>

Christian Kötz – CEO
Roland Welzbacher – CFO

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Mitigation of Impact From Military Conflict in Middle East; Important Milestone in Sustainability Strategy Reached

RECENT DEVELOPMENTS

Military Conflict in Middle East



- › Expected gross impact in a low-to-mid triple-digit million euro range for Tires, mainly driven by higher raw material prices, expected to materialize from Q2 on
- › Mitigation measures include efficiency improvements e.g. in production, safety stocks for critical raw materials, and commercial measures
- › We are confident that we can offset the vast majority of the negative impacts as we have proven in the past

Implementation of Sustainability Strategy



- › Coal and heavy fuel oil have been fully phased out across all tire production sites reducing our exposure to fossil-based energy
- › Since January 2026, all plants have adopted alternative energy sources to generate the steam required for manufacturing tires and heating
- › Manufacturing is more independent and more resilient

Strong Mix Performance Resulted in Earnings Improvement and Positive Adjusted Free Cash Flow

EXECUTIVE SUMMARY

	Q1 2025	Q1 2026
Sales	€4,905 bn	€4,396 mn
Adjusted EBIT¹	€492 mn	€522 mn
Adjusted EBIT¹ margin	10.7%	11.9%
PPA²	-€13 mn	-€7mn
Special effects	-€73 mn	-€130 mn
Restructuring	-€53 mn	€2 mn
Impairment	-	-€13 mn
Carve-out	-€8 mn	-€20 mn
Disinvestment external	-	-€71 mn
Other effects	-€12 mn	-€28 mn
NIAT^{3, 8}	€68 mn	€200 mn
Adjusted free cash flow⁴	-€216 mn	€35 mn
Leverage ratio⁵	1.5	1.9⁶
Equity ratio	-	26.3%
Trailing ROCE⁷	19.6%	2.4%
Net indebtedness	€4,718 mn ⁹	€5,093 mn

- › Sabrina Soussan succeeds Wolfgang Reitzle as chair of the Supervisory Board
- › Sale of ContiTech on track
- › Organic growth of -0.9%; impact from FX of -3.7%
- › Closing of OESL sale on Feb. 2 lowered sales while improving margin
- › **Tires:** Strong price/mix offset FX and volume headwinds; Mix supported by healthy PLT replacement performance – especially in UHP; Tailwind from currently still lower raw material costs
- › **ContiTech:** Absolute adjusted EBIT improved despite weak markets, supported by focus on mix, recovery in margin-accretive distribution business, still lower raw material costs, and cost-saving measures
- › **Adjusted FCF⁴:** Healthy operational performance and lower seasonal working capital dynamics resulted in a positive adjusted FCF
- › **Net indebtedness** and **trailing ROCE⁷** mainly impacted by effects of the Aumovio spin-off

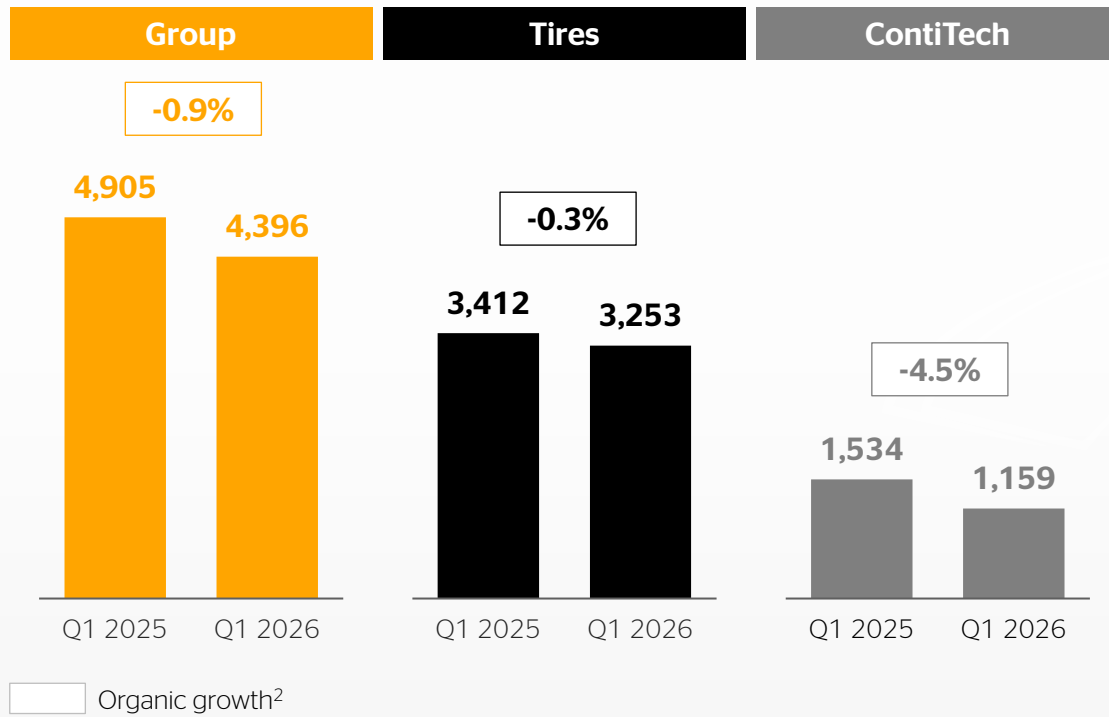
¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. ² Amortization of intangibles from PPA. ³ Net income attributable to the shareholders of the parent. ⁴ Free cash flow before acquisitions and divestments.

⁵ Calculated as net indebtedness divided by reported EBITDA for the last 12 months (LTM). ⁶ Pro-forma leverage ratio; EBITDA adjusted for impact from disinvestment external associated with the spin-off of AUMOVIO (-€680 mn) and valuation effects associated with the sale of OESL (-€157 mn). ⁷ Calculated as reported EBIT (LTM) divided by average operating assets for the LTM. ⁸ Continuing and discontinued operations. ⁹ Continuing and discontinued operations: €4,058 mn.

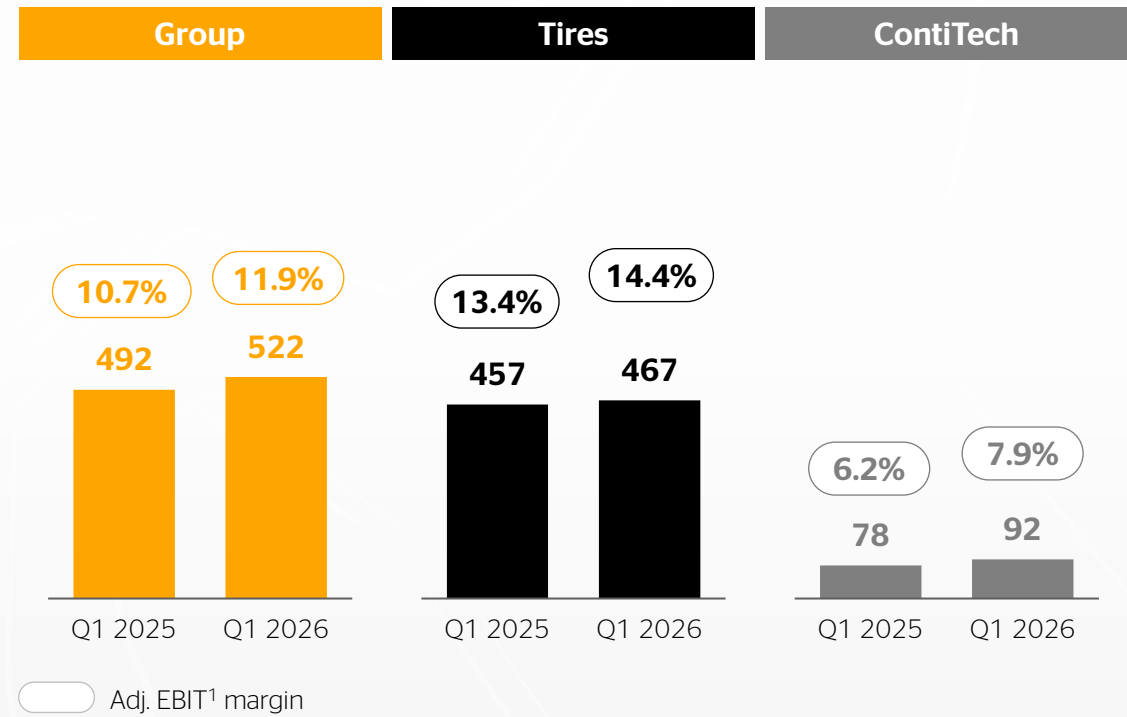
Strong Mix, Raw Material Tailwind and Portfolio Measures Lift Q1 Profitability

GROUP SECTOR SALES AND ADJUSTED EBIT¹ - Q1 2026

Sales (€ mn)



Adjusted EBIT¹ (€ mn)



¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. ² Before changes in the scope of consolidation and exchange-rate effects.

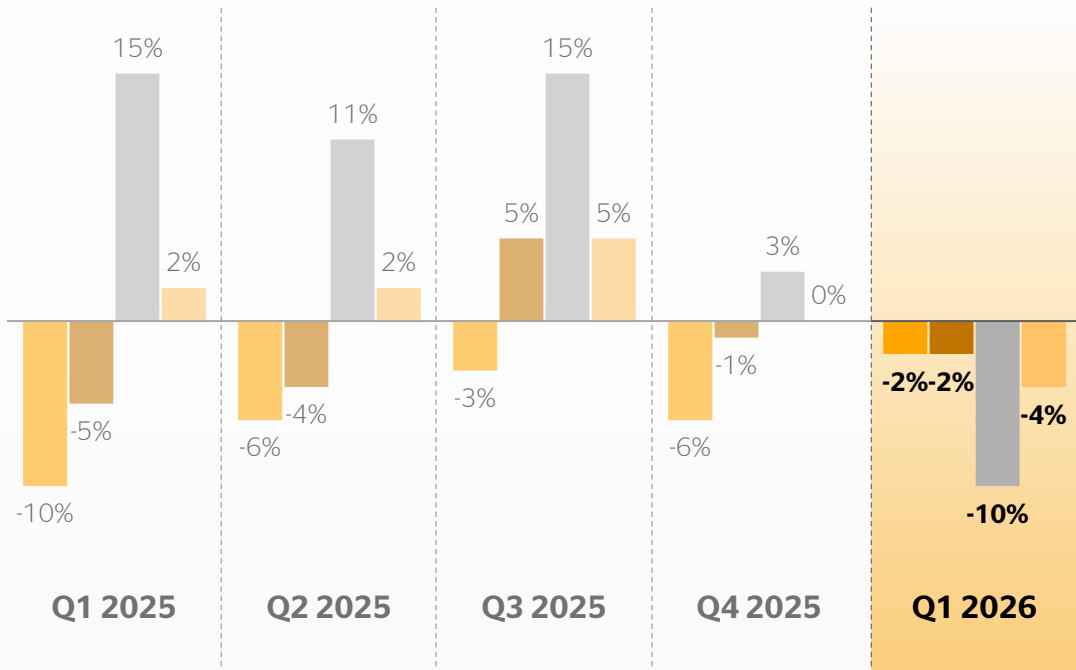
Global LVP Growth Slowed; Lower Import Volumes Weighed on Replacement Markets



PLT MARKET DEVELOPMENT YEAR-ON-YEAR

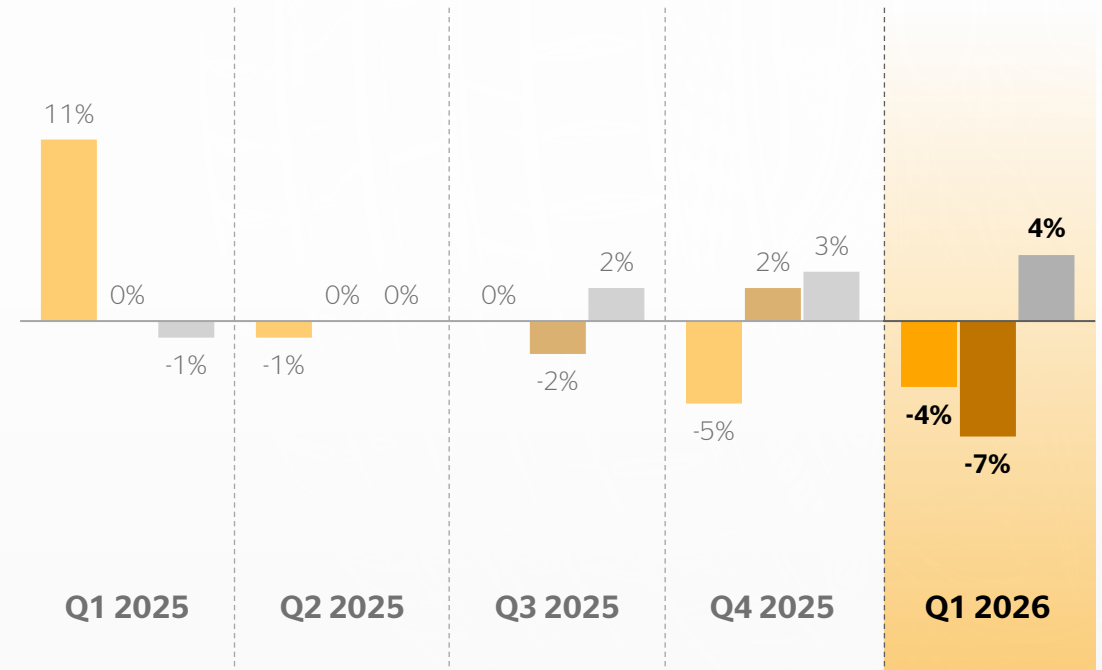
Light Vehicle Production

■ Europe¹ ■ North America ■ China ■ Worldwide²



PLT Replacement Market

■ Europe¹ ■ North America ■ China



¹ Western and Central Europe (including Turkey). ² Worldwide includes Rest of World.

Sources: S&P Global, Tire manufacturer associations, LMC International Ltd, latest available data and own estimates. PLT = Passenger car and light truck tires.

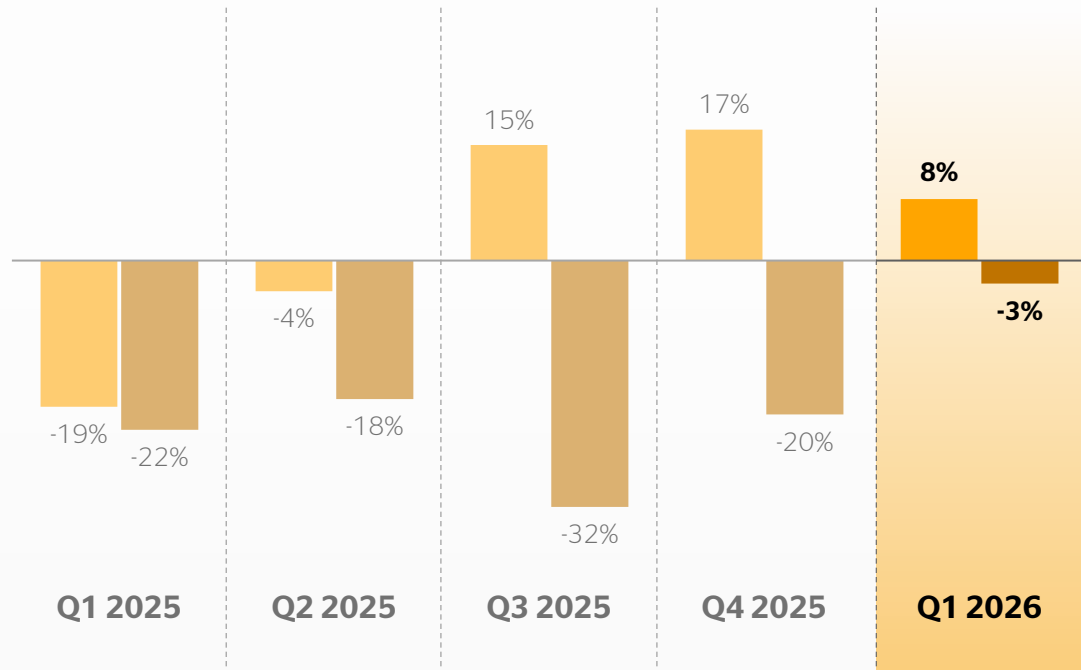
European Truck Tire Markets Improved While North American Volumes Remained Subdued



TT MARKET DEVELOPMENT YEAR-ON-YEAR

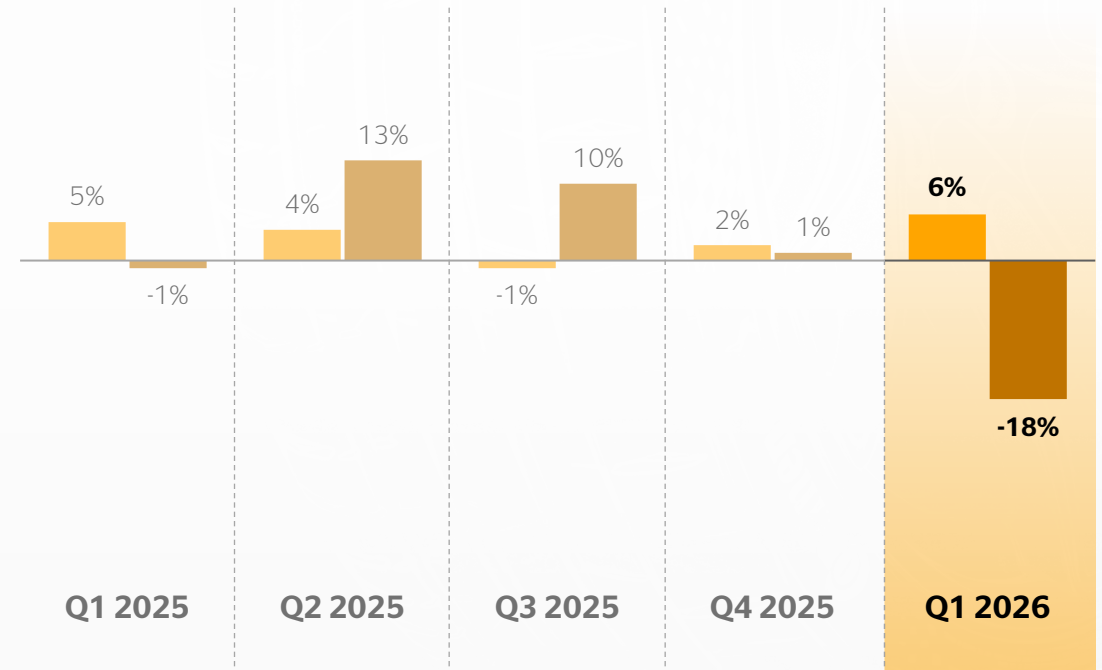
Commercial Vehicle Production

■ Europe¹ ■ North America



TT Replacement Market

■ Europe¹ ■ North America



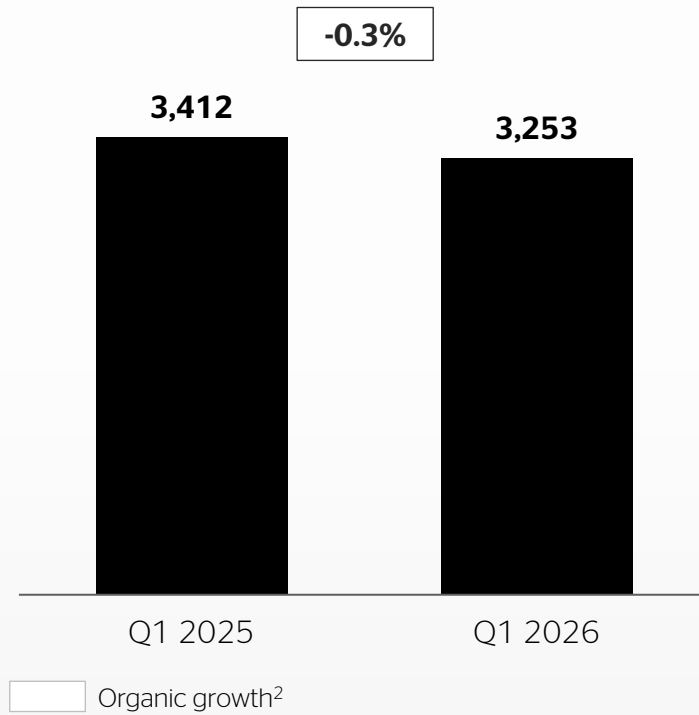
¹ Western and Central Europe (including Turkey).

Sources: S&P Global, Tire manufacturer associations, LMC International Ltd., latest available data and own estimates. TT = Truck tires.

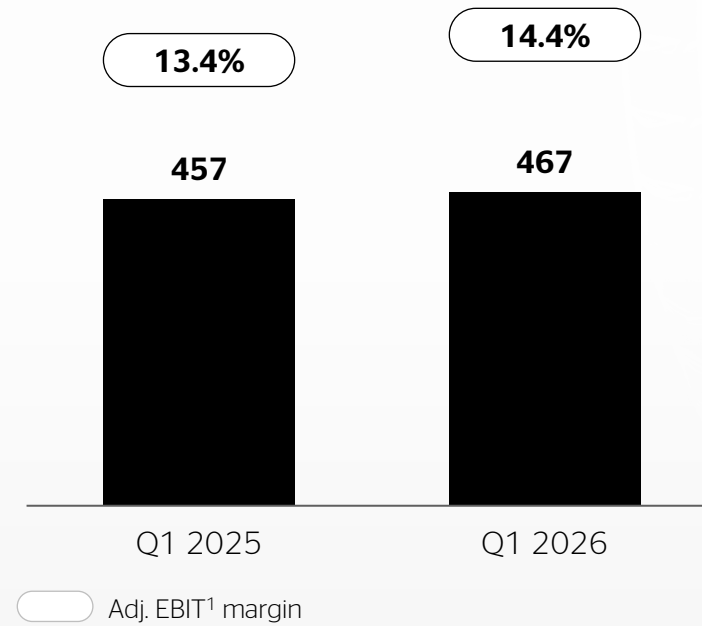
Sustained Positive Price/Mix Ensured Strong Performance Despite Negative FX and Volume Developments

TIRES SALES AND ADJUSTED EBIT¹ - Q1 2026

Sales (€ mn)



Adjusted EBIT¹ (€ mn)



Sales

- › Impact from FX: -4.2%
- › Volumes: -4.3%; subdued PLT OE demand in EMEA and soft OE/RE markets in Americas, but healthy performance in weak Chinese OE market
- › TT: rebound in EMEA while North America further declined
- › Price/mix +4.0%; continuously positive, mix driven by product and channel. Especially healthy RE UHP performance in all regions a key driver

Adjusted EBIT¹

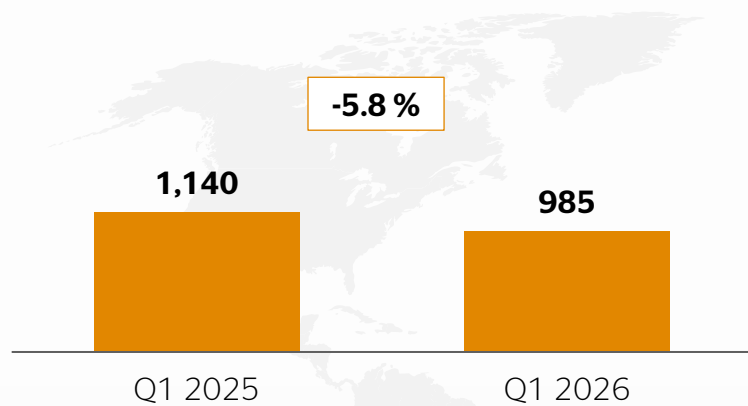
- › Strong price/mix compensated for negative impacts from FX and negative volumes
- › Still lower raw material costs resulted in a mid-double digit million euro tailwind
- › Slightly negative annualization impact from tariffs

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. ² Before changes in the scope of consolidation and exchange-rate effects.
 PLT = Passenger car and light truck tires. TT = Truck tires. RE = Replacement. OE = Original equipment.

Profitable Organic Growth in EMEA and APAC Driven By Strong UHP Performance Within All Regions

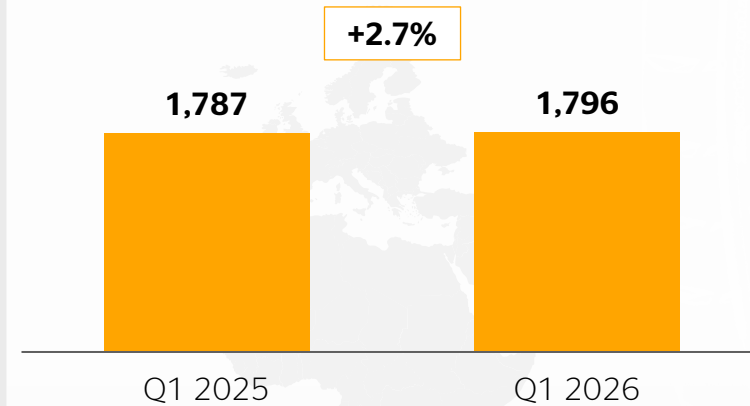
TIRES SALES (€ MN) BY REGION - Q1 2026

AMERICAS



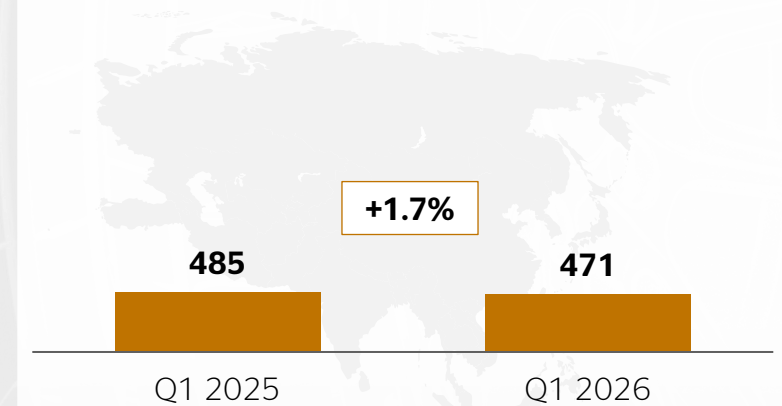
- › Impact from FX: -8.3%
- › PLT: OE and RE markets declined; US/CAN replacement volumes on PY level but ongoing weakness in South America
- › TT: volumes down in OE and RE; contraction has signs of stabilization in OE towards end of Q1
- › Price/mix only partly offset volume headwinds

EMEA



- › Impact from FX: -1.8%
- › PLT: OE with negative volume effects, but stabilization in RE with strong performance in UHP
- › TT: OE volumes positive while RE volumes were slightly down vs prior year
- › Price/mix continuously positive, mix driven by product and channel

APAC



- › Impact from FX: -4.4%
- › PLT: Solid organic growth with positive volumes in OE and RE - especially in UHP
- › Low double-digit million euro sales reduction due to portfolio adjustments
- › Price/mix continuously positive, offsetting significantly negative FX

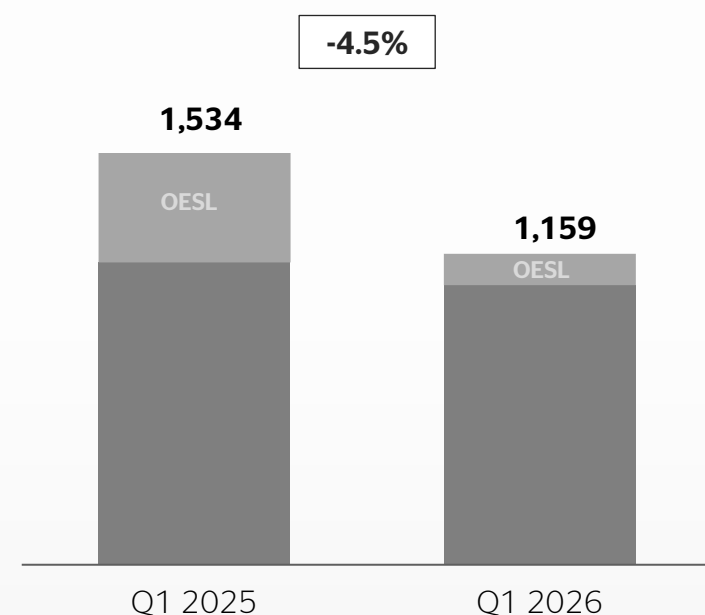
Organic growth¹

¹ Before changes in the scope of consolidation and exchange-rate effects.

ContiTech Profitability Improved on Recovery in Higher-Margin Business and Continuous Improvement Measures

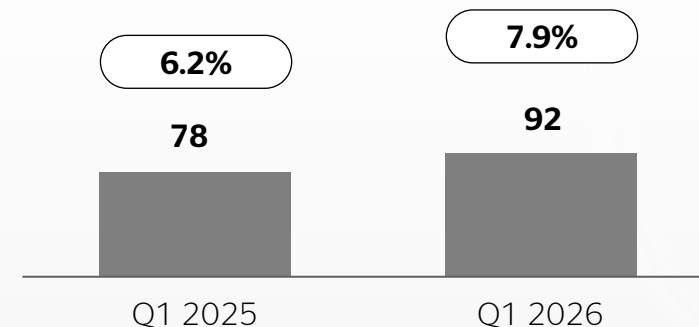
CONTITECH SALES AND ADJUSTED EBIT¹ - Q1 2026

Sales (€ mn)



Organic growth²

Adjusted EBIT¹ (€ mn)



Adj. EBIT¹ margin

Sales

- › Impact from FX: -2.5%
- › Decrease mainly driven by OESL deconsolidation in the beginning of February
- › Continuing weak automotive OE volumes; some recovery in distribution business esp. in EMEA and the industry segment of Surface Solutions; Conveyor markets still subdued

Adjusted EBIT¹

- › Focus on high-margin products and rebound in the distribution business supported profitability
- › Safeguarding measures started to materialize, supported by a favorable material price development

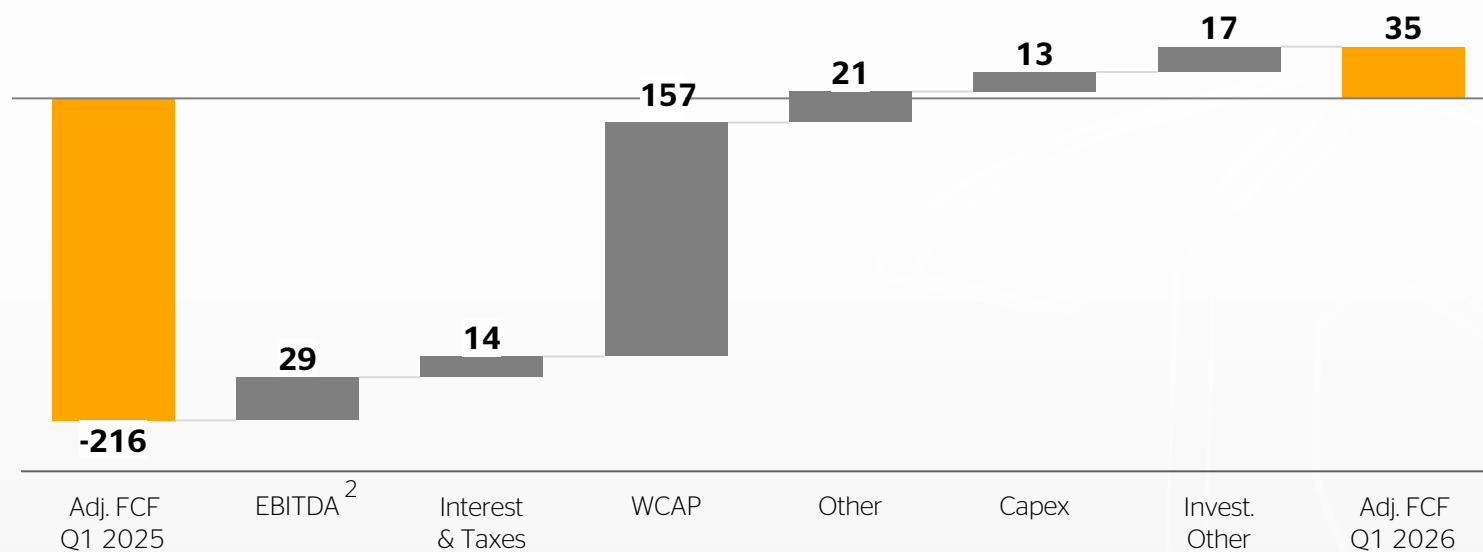
Scope excl. OESL³

- › Q1 2026: €1,042 mn (PY €1,127 mn) sales at 8.7% (PY 7.1%) adj. EBIT¹ margin

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. ² Before changes in the scope of consolidation and exchange-rate effects. ³ Pro-forma figures based on management reporting.

Positive Adj. Free Cash Flow Driven by Improved Operational Performance and Seasonal Working Capital Dynamics

ADJUSTED FREE CASH FLOW¹ BRIDGE - Q1 2026



Operating Cash Flow

- › EBITDA² slightly improved, driven by a better operational performance in both segments
- › The improved working capital resulted mainly from a lower inventory build up at Tires

Investing Cash Flow¹

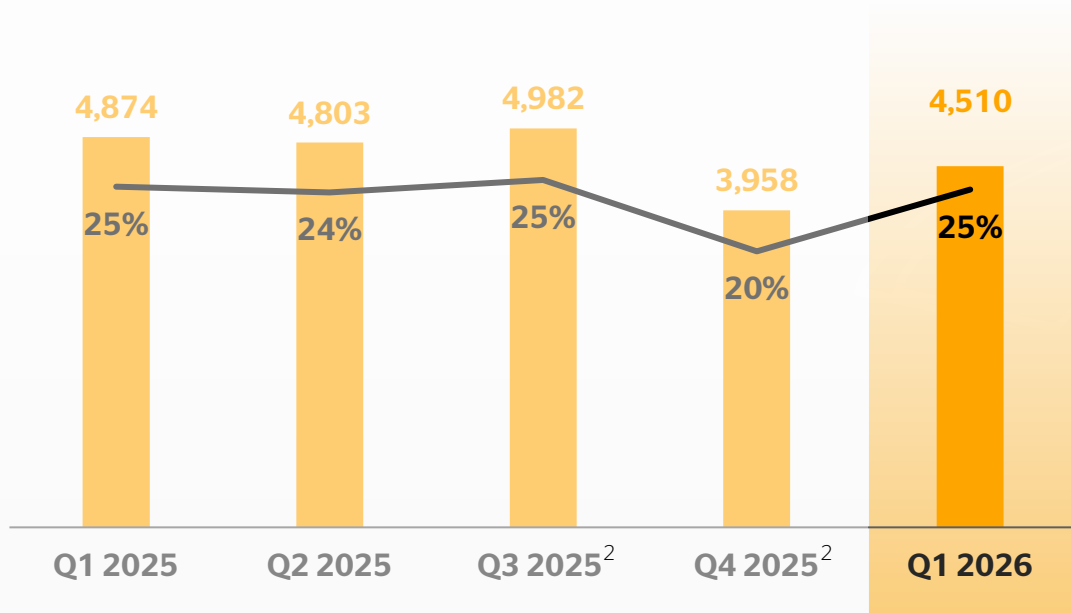
- › Capex almost unchanged, in line with the typical lower capex at the beginning of the year

¹ Before acquisitions and divestments. ² EBITDA adjusted for impact of -€70 mn from divestment external associated with the sale of OESL.

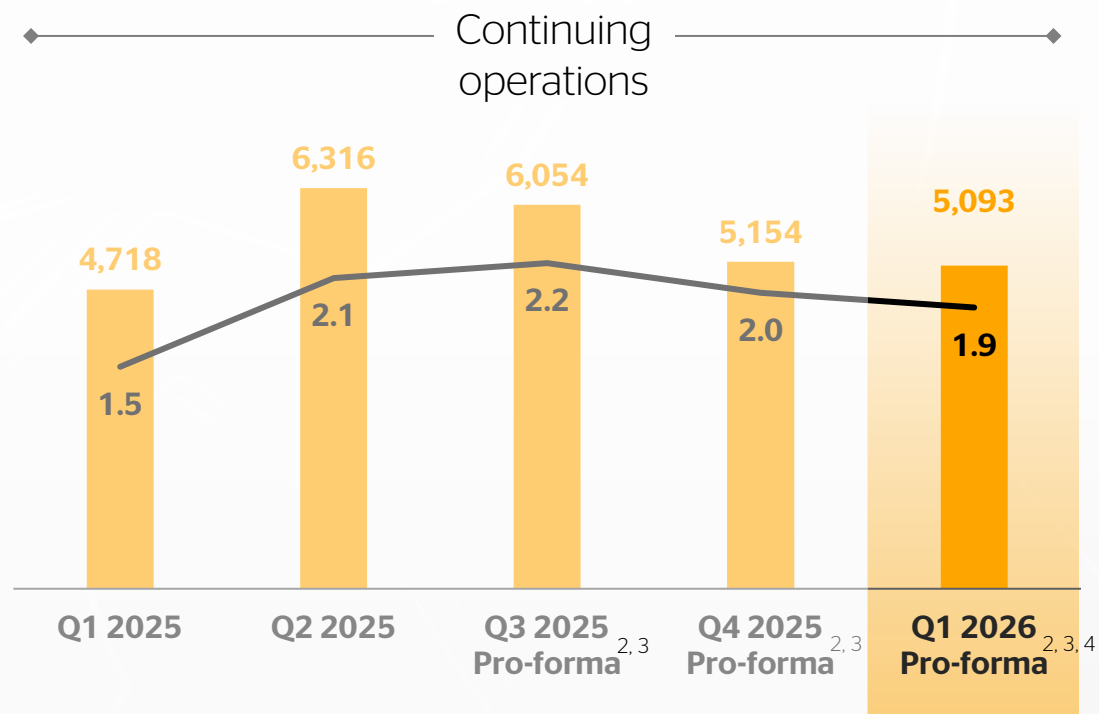
Working Capital in Line With Typical Seasonality and Sales Development; Further Improvements in Net Debt

BALANCE SHEET DEVELOPMENT

Working Capital and Working Capital as % of Sales



Net Indebtedness and Leverage Ratio¹



¹ Calculated as net indebtedness divided by reported EBITDA for the last 12 months (LTM). ² IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped. ³ Pro-forma leverage ratio; EBITDA adjusted for impact of -€680 mn from disinvestment external associated with the spin-off of AUMOVIO. ⁴ Pro-forma leverage ratio; EBITDA adjusted for valuation effects associated with the sale of OESL (-€157 mn).

Volume Growth Expected to Remain Muted in Continuing Challenging and Uncertain Market Conditions

MARKET OUTLOOK 2026



Passenger Cars & Light Trucks



Commercial Vehicles



Industrial Production

in units (vs. prior year)	Light Vehicle Production		PLT RE		Commercial Vehicle Production		TT RE			3M	2026E
	3M	2026E	3M	2026E	3M	2026E	3M	2026E			
Europe ¹	-2%	-3% to -1%	-4%	0% to +2%	8%	+4% to +6%	+6%	+1% to +3%	Eurozone	-0.8%	0% to +2%
North America	-2%	-3% to -1%	-7%	0% to +2%	-3%	+2% to +6%	-18%	-7% to -3% Prev. -5% to -1%	USA	+1.2%	+1% to +3%
China	-10%	-2% to 0%	+4%	0% to +2%					China	+5.7%	+4% to +6%
Worldwide ²	-4%	-2% to 0%	0%	-1% to +2%							

¹ Western and Central Europe (including Turkey). ² Worldwide includes Rest of World. Calculated against the corresponding period of prior year. E = Estimates. PLT = Passenger car and light truck tires. TT = Truck tires. RE = Replacement. Sources: S&P Global, Bloomberg, Tire manufacturer associations, LMC International Ltd., latest available data and own estimates.

Guidance Confirmed Based on Current Assessment of Net Impact of the Military Conflict in Middle East

GUIDANCE - FY 2026

	2026E
Continental Group consolidated sales Adj. EBIT ¹ margin	Around €17.3 bn - €18.9 bn Around 11.0% - 12.5%
Tires sales Adj. EBIT ¹ margin	Around €13.2 bn - €14.2 bn Around 13.0% - 14.5%
ContiTech sales Adj. EBIT ¹ margin	Around €4.2 bn - €4.8 bn Around 7.0% - 8.5%
Adjusted free cash flow ²	Around €0.8 bn - €1.2 bn
PPA amortization Special effects	Around -€25 mn Around -€250 mn
Financial result ³ Tax rate	Around -€300 mn Around 24%
Capex before financial investments in % of sales	Around 7.0%

Guidance based on FX at current level. Currently effective tariffs considered in guidance.

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. ² Free cash flow before acquisitions and divestments. ³ Before effects of currency translation, effects from changes in the fair value of derivative instruments, and other valuation effects.

The background features a futuristic landscape with blue wireframe mountains and a glowing orange and yellow light trail that curves through the scene. The light trail is composed of multiple overlapping, semi-transparent bands of light, creating a sense of motion and energy. The overall color palette is dominated by cool blues and warm oranges/yellows.

Q&A

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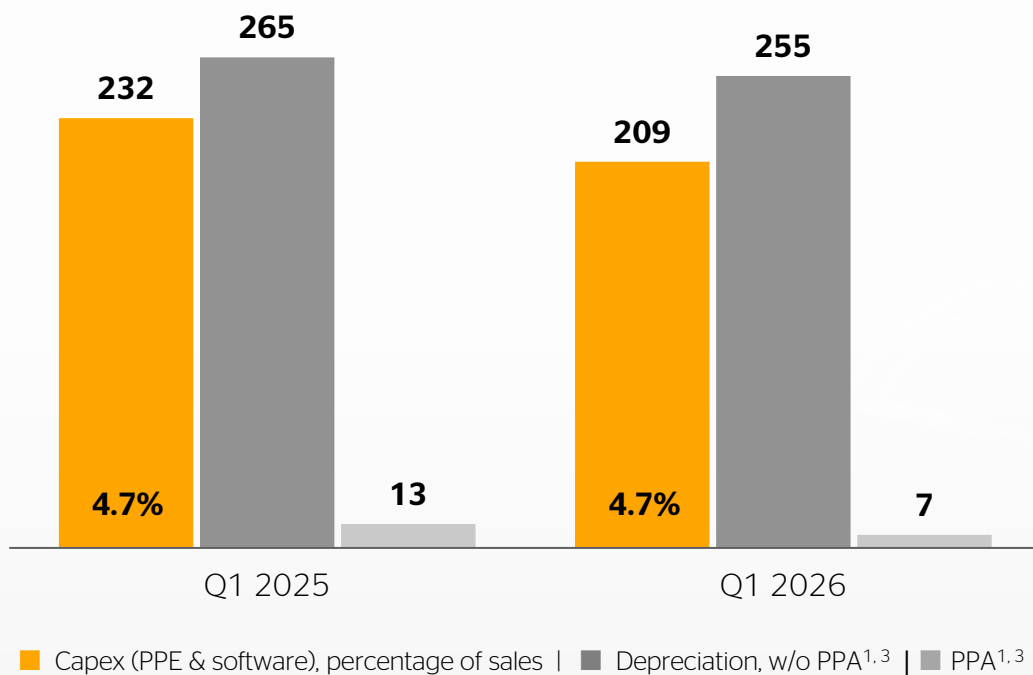
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Back-Up

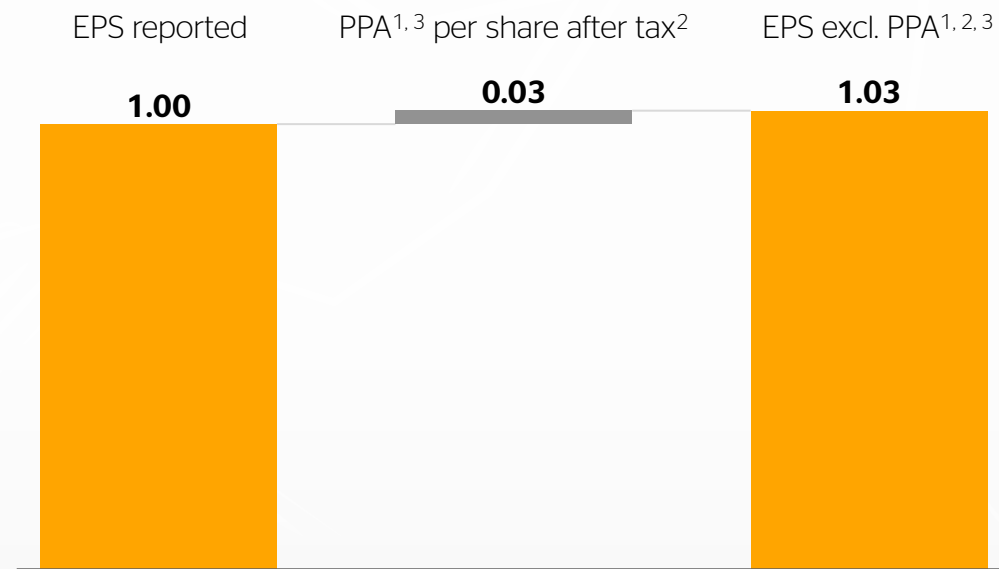
Back-Up

CAPEX, DEPRECIATION AND EARNINGS PER SHARE - Q1 2026

Capex, Depreciation³ and PPA^{1,3} (€ mn)



EPS excl. PPA^{1,2,3} (€)



¹ Amortization of intangibles from PPA. ² Assuming corporate tax rate of 28%. ³ IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped.

Back-Up

RELEVANT BONDS

Issuer	Continental AG	Continental AG	Continental AG	Continental AG	Continental AG	Continental AG	Continental AG
Current rating (issuer)	BBB (S&P ¹), BBB (Fitch ²), Baa2 (Moody's ³)						
Issue	Senior Notes						
Principal amount	€750 mn	€500 mn	€625 mn	€750 mn	€750 mn	€600 mn	€600 mn
Offering price	98.791%	99.658%	100.000%	99.445%	99.610%	99.494%	99.946%
Bond rating at issue date	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)
Coupon	2.500% p.a.	4.000% p.a.	3.625% p.a.	4.000% p.a.	2.875% p.a.	2.875% p.a.	3.500% p.a.
Issue date	May 27, 2020	Aug. 31, 2023	Nov. 30, 2022	Jun. 1, 2023	May 22, 2025	Sep. 9, 2025	Oct. 1, 2024
Maturity	Aug. 27, 2026	Mar. 1, 2027	Nov. 30, 2027	Jun. 1, 2028	Nov. 22, 2028	Jun. 9, 2029	Oct. 1, 2029
Interest payment	Annual Aug. 27	Annual Mar. 1	Annual Nov. 30	Annual Jun. 1	Annual Nov. 22	Annual Jun. 9	Annual Oct. 1
WKN	A28XTR	A35138	A30VQ4	A351PU	A4DFM0	A4DFW3	A383VK
ISIN	XS2178586157	XS2672452237	XS2558972415	XS2630117328	XS3075393499	XS3173656243	XS2910509566
Denomination	€1,000 with minimum tradable amount €1,000						

¹ Contracted rating since May 19, 2000. ² Contracted rating since November 7, 2013. ³ Contracted rating since January 1, 2019.



Fact Sheets

2025 - Q1 2026

Fact Sheets

SALES AND ADJUSTED EBIT^{1,2} BY QUARTER

Sales in € millions	2025					2026				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	3,412	3,332	3,495	3,558	13,798	3,253				
ContiTech	1,534	1,560	1,482	1,424	6,000	1,159				
Other/ Hold./ Cons.	-40	-37	-28	-17	-122	-16				
Group	4,905	4,856	4,950	4,965	19,676	4,396				

Changes Y-o-Y in %	2026				
	Q1	Q2	Q3	Q4	Year
Tires	-4.7				
ContiTech	-24.4				
Group	-10.4				

adj. EBIT ¹ in € millions	2025					2026				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	457	401	503	511	1,872	467				
ContiTech	78	90	90	47	306	92				
Other/ Hold./ Cons.	-43	-71	-33	-3	-150	-37				
Group	492	421	560	555	2,028	522				

adj. EBIT ¹ margin in %	2025					2026				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	13.4	12.1	14.4	14.3	13.6	14.4				
ContiTech	6.2	8.0	8.5	4.5	6.8	7.9				
Group	10.7	9.5	12.4	12.1	11.2	11.9				

Changes Y-o-Y in %	2026				
	Q1	Q2	Q3	Q4	Year
Tires	2.2				
ContiTech	17.2				
Group	6.1				

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. ² IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped.

Fact Sheets

EBITDA AND EBIT¹ BY QUARTER

EBITDA in € millions	2025					2026				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	650	563	688	694	2,595	662				
ContiTech	82	124	117	-126	197	36				
Other/ Hold./ Cons.	-42	-82	-774	-36	-934	-49				
Group	689	606	31	532	1,858	648				

EBITDA margin in %	2025					2026				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	19.1	16.9	19.7	19.5	18.8	20.3				
ContiTech	5.3	8.0	7.9	-8.8	3.3	3.1				
Group	14.0	12.5	0.6	10.7	9.4	14.7				

Changes Y-o-Y in %	2026				
	Q1	Q2	Q3	Q4	Year
Tires					1.8
ContiTech					-56.0
Group					-6.0

EBIT in € millions	2025					2026				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	449	364	488	474	1,776	462				
ContiTech	8	55	-400	-217	-553	-24				
Other/ Hold./ Cons.	-46	-86	-777	-42	-951	-53				
Group	412	334	-689	215	272	385				

EBIT margin in %	2025					2026				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	13.2	10.9	14.0	13.3	12.9	14.2				
ContiTech	0.5	3.5	-27.0	-15.2	-9.2	-2.1				
Group	8.4	6.9	-13.9	4.3	1.4	8.8				

Changes Y-o-Y in %	2026				
	Q1	Q2	Q3	Q4	Year
Tires					2.9
ContiTech					-389.0
Group					-6.4

¹ IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped.

Fact Sheets

REPORTED AND ADJUSTED Q1 2026 RESULTS

€ millions	Tires		ContiTech		Other/ Hold./ Cons.		Group	
	Q1 2025	Q1 2026	Q1 2025	Q1 2026	Q1 2025	Q1 2026	Q1 2025	Q1 2026
Sales	3,412	3,253	1,534	1,159	-40	-16	4,905	4,396
EBIT²	449	462	8	-24	-46	-53	412	385
in % of sales	13.2%	14.2%	0.5%	-2.1%			8.4%	8.8%
Amortization of intangible assets from PPA ²	1	1	12	6	0		13	7
Total special effects	7	4	62	110	4	16	73	130
Total consolidation effects	0	0	-4	0	-1	0	-5	0
Total consolidation and special effects	7	4	58	110	3	16	68	130
Adjusted operating result (adj. EBIT)^{1,2}	457	467	78	92	-43	-37	492	522
in % of adjusted sales	13.4%	14.4%	6.2%	7.9%			10.7%	11.9%

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. ² IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped.

Calendar

FINANCIAL CALENDAR AND UPCOMING INVESTOR MEETINGS

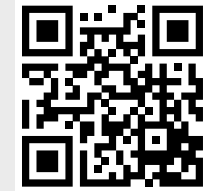
2026

Full-Year Results	March 4, 2026
Annual Shareholders' Meeting	April 30, 2026
Q1 Quarterly Statement	May 6, 2026
Half-Year Financial Report	August 4, 2026
Nine-Month Quarterly Statement	November 4, 2026

- › **Virtual Roadshow Q1 2026 (CFO)**
May 6/7, virtual
- › **UBS Best of Europe Conference**
May 12/13, virtual
- › **Citi Virtual Auto Field Trip (CEO)**
May 13, virtual
- › **Berenberg European Conference New York (CFO)**
May 21, New York
- › **Barclays European Leadership Conference**
May 21, London
- › **db Access European Champions Conference (CEO)**
May 26 (CEO)/ 27 (IR), Frankfurt
- › **J.P. Morgan CEO Conference (CFO)**
June 1, London
- › **Bernstein Amsterdam Roadshow**
June 2, Amsterdam
- › **Baader Roadshow Warsaw/ Vienna**
June 10, Warsaw/ June 11, Vienna
- › **Jefferies German & Swiss Corporate Conference**
June 24, Baden-Baden

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References

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