Quarterly Statement as at September 30, 2026

Continental Raises Outlook After Good Third Quarter

- **Consolidated sales of €3.5 billion (Q3 2025: €3.9 billion, -11.4 percent; -1.5 percent organically)**
- **Adjusted EBIT of €514 million (Q3 2025: €482 million, +6.7 percent)**
- **Adjusted EBIT margin of 14.9 percent (Q3 2025: 13.9 percent)**
- **Net income of €349 million (Q3 2025: -€756 million, +146.2 percent)**
- **Adjusted free cash flow of €31 million (Q3 2025: €99 million, -69.0 percent)**
- **Continental raises outlook (continuing operations) for fiscal 2026: adjusted EBIT margin of around 13.4 to 14.0 percent; adjusted free cash flow of around €1.0 billion to €1.3 billion; sales of around €13.5 billion to €13.9 billion**
- **Adjusted 2026 expectations for ContiTech (discontinued operations): sales of around €4.2 billion to €4.4 billion; adjusted EBIT margin of around 6.5 to 7.5 percent**

The upcoming sale of the ContiTech segment and the spin-off of the former Automotive and Contract Manufacturing segments that took place in September 2025 resulted in the application of IFRS 5, *Non-current Assets Held for Sale and Discontinued Operations*. These parts represent discontinued operations, while the Original Equipment Solutions (OESL) business area that was sold at the start of February 2026 continues to be recognized as a continuing operation (disposal group) within the ContiTech segment.

The planned sale of ContiTech also led to changes in the Continental Group's internal management structure. Management as well as internal and external reporting are focused on continuing operations, reflected in the former Tires business areas of EMEA, Americas and APAC, which represent the company's strategic focus on customers within the tire business. The Tires regions, as well as ContiTech, are now classified and reported as segments. Until the transaction is completed, ContiTech will continue to be reported unchanged as a segment. The key figures for continuing operations are taken into account, with the exception of net income and the key figures for the ContiTech segment.

Continental has raised its outlook for the adjusted EBIT margin and adjusted free cash flow for continuing operations after the tire business once again achieved very good results in the third quarter of 2026. This was primarily due to the strong earnings performance in the Tires EMEA segment, which further improved last year's good foundation. In the Tires APAC segment, Continental once again posted very good results. In the Tires Americas segment, earnings were affected by weak replacement markets. Overall, higher sales of ultra-high-performance tires (UHP tires, 18 inches and above), slightly positive exchange-rate effects, lower tariff impacts and suc-cessful commercial measures taken in response to higher raw-material prices contributed to the positive performance. Weak automotive markets, however, weighed on the original-equipment business.

Significantly improved profitability

In the past quarter, Continental achieved **consolidated sales** of €3.5 billion for continuing operations (Q3 2025: €3.9 billion, -11.4 percent). The decline in sales was mainly due to the sale of the OESL business area at the beginning of February 2026. Before exchange-rate effects and changes in the scope of consolidation, organic sales declined by 1.5 percent. Continental improved its **adjusted operating result** to €514 million (Q3 2025: €482 million, +6.7 percent). The **adjusted EBIT margin** increased to 14.9 percent compared with 13.9 percent in the prior-year quarter.

Net income attributable to the shareholders of the parent for continuing and discontinued operations totaled €349 million in the third quarter (Q3 2025: -€756 million, +146.2 percent). In the same quarter of the previous year, special effects from the Aumovio spin-off and from the preparations for the OESL sale had a negative impact on net income. **Adjusted free cash flow** for continuing operations was €31 million (Q3 2025: €99 million, -69.0 percent).

Global decline in automotive production

Global automotive production, which is key for the original-equipment market, declined by approximately 1.6 percent overall in the third quarter of 2026 compared with the prior-year quarter. While automotive production in Europe remained broadly in line with the previous year, it fell by 5 percent in North America and by 6 percent in China.

Development of the segments

In the third quarter of 2026, the **Tires EMEA** segment achieved sales of €1.9 billion (Q3 2025: €1.9 billion, +0.4 percent). The adjusted EBIT margin was higher year-on-year at 18.7 percent (Q3 2025: 17.7 percent). This improvement was attributable to higher sales of UHP tires, particularly in the winter-tire business, as well as truck tires.

The **Tires Americas** segment recorded sales of €1.1 billion in the third quarter of 2026 (Q3 2025: €1.2 billion, -5.0 percent). The adjusted EBIT margin was slightly higher year-on-year at 8.7 percent (Q3 2025: 8.5 percent). Performance in the Tires Americas segment was affected by weak replacement markets. However, thanks to a higher share of UHP tires and lower tariff impacts, the segment increased its profitability despite the continued market weakness, particularly in South America.

In the **Tires APAC** segment, sales increased in the third quarter of 2026 to €476 million (Q3 2025: €454 million, +4.7 percent). The adjusted EBIT margin was 18.6 percent (Q3 2025: 19.0 percent). Sales growth was fueled by the strong original-equipment business with automotive manufacturers and positive exchange-rate effects. Sales of UHP tires were the main driver of the segment's high overall profitability.

The **ContiTech** segment recorded sales of €1.1 billion in the third quarter of 2026 (Q3 2025: €1.5 billion, -27.5 percent). The decline in sales was mainly due to the sale of the OESL business area at the beginning of February 2026. Before exchange-rate effects and changes in the scope of consolidation, sales fell by 1.7 percent. The adjusted EBIT margin amounted to 8.5 percent. Due to the planned sale of the ContiTech segment, the accounting standard IFRS 5, *Non-current Assets Held for Sale and Discontinued Operations*, has been applied as required. Depreciation was stopped for the relevant units, positively impacting the adjusted operating result in the third quarter of 2026 by a total of €44 million. Without the application of IFRS 5, the adjusted EBIT margin would have been 4.4 percent (Q3 2025: 8.5 percent). Sales and the earnings margin were impacted by weak demand, a slower-than-expected market recovery and higher raw-material costs. Implemented cost-cutting measures, operational efficiency improvements and commercial initiatives partially offset these negative effects.

Market outlook and forecast for fiscal 2026

Due to the positive performance of its tire business, Continental has adjusted its outlook for fiscal 2026. The outlook for the discontinued operations of ContiTech has also been updated. Based on assumptions regarding business development as well as average exchange rates in the current year, we expect the following key figures.

For the continuing operations of the Continental Group:

- We expect the **Continental Group** to achieve sales in the range of around €13.5 billion to €13.9 billion (previously: €13.2 billion to €14.2 billion) and an adjusted EBIT margin of around 13.4 to 14.0 percent (previously: 12.0 to 13.5 percent).
- For the **Tires EMEA** segment, we expect sales to be around the previous year's level (2025: €7.4 billion) and the adjusted EBIT margin to be slightly higher year-on-year (2025: 16.7 percent).
- For the **Tires Americas** segment, we expect sales to be slightly lower year-on-year (2025: €4.5 billion) and the adjusted EBIT margin to be around the previous year's level (2025: 8.0 percent).
- For the **Tires APAC** segment, we expect sales (2025: €1.9 billion) and the adjusted EBIT margin (2025: 16.9 percent) to be slightly higher year-on-year.
- We anticipate negative **special effects** of around €200 million.
- In 2026, we expect the negative **financial result** to be around €300 million before effects from currency translation, effects from changes in the fair value of derivative instruments, and other valuation effects.
- The **tax rate** is expected to be around 24 percent.
- The **capital expenditure ratio** is expected to be around 7.0 to 8.0 percent of sales in fiscal 2026.
- In 2026, we are planning on **adjusted free cash flow** of approximately €1.0 billion to €1.3 billion (previously: €0.7 billion to €1.1 billion).

For the discontinued operations of the ContiTech segment:

- For **ContiTech**, we expect sales of around €4.2 billion to €4.4 billion (previously: €4.2 billion to €4.8 billion) and an adjusted EBIT margin of around 6.5 to 7.5 percent (previously: 7.0 to 8.5 percent), operationally and excluding the effects of IFRS 5.

Key Figures for the Continental Group

The upcoming sale of the ContiTech segment and the spin-off of the former Automotive and Contract Manufacturing segments that took place in September 2025 resulted in the application of IFRS 5, *Non-current Assets Held for Sale and Discontinued Operations*. These parts represent discontinued operations, while the Original Equipment Solutions (OESL) business area that was sold at the start of February 2026 continues to be recognized as a continuing operation (disposal group) within the ContiTech segment.

The following table shows the figures for the Continental Group's continuing operations and the discontinued operations of the ContiTech segment in the reporting and comparative periods. Net income attributable to the shareholders, earnings per share and – in the comparative period – free cash flow additionally include discontinued operations of the former Automotive and Contract Manufacturing segments.

Continuing operations of the Continental Group and discontinued operations of the ContiTech segment

	January 1 to September 30		Third Quarter	
€ millions	**2026**	2025	**2026**	2025
Sales	13,332	14,711	4,522	4,950
EBITDA	2,109	1,326	757	31
in % of sales	15.8	9.0	16.7	0.6
EBIT	1,389	57	551	-689
in % of sales	10.4	0.4	12.2	-13.9
Net income attributable to the shareholders of the parent	823	-182	349	-756
Basic earnings per share in €	4.12	-0.91	1.75	-3.78
Diluted earnings per share in €	4.12	-0.91	1.75	-3.78
Depreciation and amortization[1]	720	1,269	205	720
thereof impairment[2]	15	456	2	456
Capital expenditure[3]	728	909	290	324
in % of sales	5.5	6.2	6.4	6.5
Operating assets as at Sep. 30	10,686	10,573		
Number of employees as at Sep. 30[4]	75,985	94,653		
Adjusted sales[5]	13,330	13,545	4,522	4,509
Adjusted operating result (adjusted EBIT)[6]	1,697	1,484	605	569
in % of adjusted sales	12.7	11.0	13.4	12.6
Free cash flow	106	-275	3	205
Net indebtedness as at Sep. 30	5,538	6,054		
Leverage ratio	2.1	2.8		

1 Excluding impairment on financial investments.
2 Impairment also includes necessary reversals of impairment losses.
3 Capital expenditure on property, plant and equipment, and software.
4 Excluding trainees.
5 Before changes in the scope of consolidation.
6 Before amortization of intangible assets from purchase price allocation (PPA), changes in the scope of consolidation, and special effects.

The following table shows the figures for continuing operations in the reporting and comparative periods.

Continuing operations

	January 1 to September 30		Third Quarter	
€ millions	**2026**	2025	**2026**	2025
Sales	10,137	11,442	3,454	3,898
EBITDA	1,895	1,045	690	-64
in % of sales	18.7	9.1	20.0	-1.6
EBIT	1,271	-72	487	-733
in % of sales	12.5	-0.6	14.1	-18.8
Depreciation and amortization[1]	624	1,117	203	669
thereof impairment[2]	13	454	1	454
Capital expenditure[3]	594	758	236	264
in % of sales	5.9	6.6	6.8	6.8
Number of employees as at Sep. 30[4]	53,589	71,588		
Adjusted sales[5]	10,135	10,276	3,454	3,457
Adjusted operating result (adjusted EBIT)[6]	1,441	1,223	514	482
in % of adjusted sales	14.2	11.9	14.9	13.9
Free cash flow	173	-144	31	108
Adjusted free cash flow[7]	336	-153	31	99

1 Excluding impairment on financial investments.
2 Impairment also includes necessary reversals of impairment losses.
3 Capital expenditure on property, plant and equipment, and software.
4 Excluding trainees.
5 Before changes in the scope of consolidation.
6 Before amortization of intangible assets from purchase price allocation (PPA), changes in the scope of consolidation, and special effects.
7 Before acquisitions and divestments of companies and business operations.

Key Figures for the Segments

The development of the segments is presented below. The regional Tires segments consist exclusively of continuing operations. The ContiTech segment comprises discontinued operations, while the OESL business area that was sold at the start of February 2026 continues to be recognized as a continuing operation (disposal group) within the ContiTech segment. In preparation for the sale of ContiTech, a small number of business activities have been transferred between the Tires EMEA and ContiTech segments and the holding company. The comparative period was adjusted accordingly.

	January 1 to September 30		Third Quarter	
Tires EMEA in € millions	**2026**	2025	**2026**	2025
Sales	5,419	5,392	1,875	1,867
EBIT	851	816	336	307
in % of sales	15.7	15.1	17.9	16.4
Depreciation and amortization[1]	296	295	99	101
thereof impairment[2]	0	–	0	–
Adjusted sales[3]	5,417	5,341	1,875	1,839
Adjusted operating result (adjusted EBIT)[4]	956	845	351	325
in % of adjusted sales	17.6	15.8	18.7	17.7

	January 1 to September 30		Third Quarter	
Tires Americas in € millions	**2026**	2025	**2026**	2025
Sales	3,211	3,456	1,113	1,172
EBIT	282	299	90	97
in % of sales	8.8	8.7	8.1	8.3
Depreciation and amortization[1]	192	193	63	62
thereof impairment[2]	0	0	0	0
Adjusted sales[3]	3,211	3,456	1,113	1,172
Adjusted operating result (adjusted EBIT)[4]	293	305	97	99
in % of adjusted sales	9.1	8.8	8.7	8.5

	January 1 to September 30		Third Quarter	
Tires APAC in € millions	**2026**	2025	**2026**	2025
Sales	1,415	1,390	476	454
EBIT	260	200	87	83
in % of sales	18.4	14.4	18.2	18.4
Depreciation and amortization[1]	114	111	38	37
thereof impairment[2]	0	–	0	–
Adjusted sales[3]	1,415	1,390	476	454
Adjusted operating result (adjusted EBIT)[4]	265	232	89	86
in % of adjusted sales	18.7	16.7	18.6	19.0

1 Excluding impairment on financial investments.
2 Impairment also includes necessary reversals of impairment losses.
3 Before changes in the scope of consolidation.
4 Before amortization of intangible assets from purchase price allocation (PPA), changes in the scope of consolidation, and special effects.

	January 1 to September 30		Third Quarter	
ContiTech in € millions	**2026**	2025	**2026**	2025
Sales	3,334	4,576	1,074	1,482
EBIT	116	-336	72	-400
in % of sales	3.5	-7.3	6.7	-27.0
Depreciation and amortization[1]	109	659	2	517
thereof impairment[2]	15	456	2	456
Adjusted sales[3]	3,333	3,452	1,074	1,066
Adjusted operating result (adjusted EBIT)[4]	259	259	91	90
in % of adjusted sales	7.8	7.5	8.5	8.5

1 Excluding impairment on financial investments.
2 Impairment also includes necessary reversals of impairment losses.
3 Before changes in the scope of consolidation.
4 Before amortization of intangible assets from purchase price allocation (PPA), changes in the scope of consolidation, and special effects.

Consolidated Statement of Income

This quarterly statement was prepared in accordance with the accounting and measurement methods described in the IFRS® Accounting Standards (IFRS) applicable at the end of the reporting period and endorsed by the European Union.

The upcoming sale of the ContiTech segment and the spin-off of the former Automotive and Contract Manufacturing segments that took place in September 2025 resulted in the application of IFRS 5, *Non-current Assets Held for Sale and Discontinued Operations*. These parts represent discontinued operations, while the Original Equipment Solutions (OESL) business area that was sold at the start of February 2026 continues to be recognized as a continuing operation (disposal group) within the ContiTech segment.

The individual lines of the consolidated statement of income show the figures for continuing operations in the reporting and comparative periods. Net income comprises earnings after tax from continuing and discontinued operations.

	January 1 to September 30		Third Quarter	
€ millions	**2026**	2025	**2026**	2025
Sales	**10,137**	**11,442**	**3,454**	**3,898**
Cost of sales	-6,899	-8,297	-2,363	-2,803
Gross margin on sales	**3,238**	**3,145**	**1,091**	**1,096**
Research and development expenses	-299	-340	-99	-111
Selling and logistics expenses	-1,169	-1,154	-385	-377
Administrative expenses	-413	-537	-121	-181
Other income	235	240	37	67
Other expenses	-210	-979	-36	-778
Expenses in connection with the valuation of a disposal group[1]	-113	-454	–	-454
Income from equity-accounted investees	3	6	0	5
Other income from investments	0	0	–	–
EBIT	**1,271**	**-72**	**487**	**-733**
Interest income	50	43	17	15
Interest expense	-236	-243	-78	-88
Effects from currency translation	-5	-46	6	22
Effects from changes in the fair value of derivative instruments, and other valuation effects	4	24	-3	-32
Financial result	**-187**	**-222**	**-58**	**-83**
Earnings before tax from continuing operations	**1,084**	**-294**	**429**	**-815**
Income tax expense	-322	-195	-122	-120
Earnings after tax from continuing operations	**762**	**-489**	**308**	**-935**
Earnings after tax from discontinued operations	**61**	**332**	**41**	**185**
Net income	**824**	**-156**	**349**	**-750**
Non-controlling interests	0	-26	1	-6
Net income attributable to the shareholders of the parent	823	-182	349	-756
Earnings per share (in €) related to				
Basic earnings per share from continuing operations	3.84	-2.42	1.55	-4.67
Consolidated basic earnings per share	4.12	-0.91	1.75	-3.78
Diluted earnings per share from continuing operations	3.84	-2.42	1.55	-4.67
Consolidated diluted earnings per share	4.12	-0.91	1.75	-3.78

1 In the reporting period, this included -€83 million relating to the sale of certain operations in the Tires EMEA segment, associated with the tire-distribution and automotive-services business in France (ContiTrade France), as well as -€29 million (PY: -€454 million) in expenses in connection with the valuation of the OESL disposal group.

Consolidated Statement of Comprehensive Income

The upcoming sale of the ContiTech segment and the spin-off of the former Automotive and Contract Manufacturing segments that took place in September 2025 resulted in the application of IFRS 5, *Non-current Assets Held for Sale and Discontinued Operations*. These parts represent discontinued operations, while the Original Equipment Solutions (OESL) business area that was sold at the start of February 2026 continues to be recognized as a continuing operation (disposal group) within the ContiTech segment.

The individual lines of the consolidated statement of comprehensive income show the figures for the Continental Group as a whole, consisting of continuing and discontinued operations, in the reporting and comparative periods. In addition, comprehensive income is broken down into continuing and discontinued operations.

	January 1 to September 30		Third Quarter	
€ millions	**2026**	2025	**2026**	2025
Net income	**824**	**-156**	**349**	**-750**
Items that will not be reclassified to profit or loss				
Remeasurement of defined benefit plans[1]	124	535	100	201
Fair value adjustments[1]	131	500	101	200
Investment in equity-accounted investees[2]	0	0	0	0
Currency translation[1]	-8	36	-1	1
Other investments	-2	2	0	0
Fair value adjustments[1]	-2	0	0	0
Investment in equity-accounted investees[2]	0	0	0	0
Currency translation[1]	0	2	0	0
Tax on other comprehensive income	-33	-174	-27	-93
Items that may be reclassified subsequently to profit or loss				
Currency translation[1]	337	-268	11	747
Effects from currency translation[1, 3]	264	-960	11	67
Reclassification adjustments to profit or loss[4]	72	693	0	680
Investment in equity-accounted investees[2]	0	0	0	0
Other comprehensive income	**425**	**95**	**83**	**855**
Comprehensive income	**1,248**	**-62**	**432**	**105**
Attributable to non-controlling interests	-13	-39	-2	-49
Attributable to the shareholders of the parent	1,235	-101	430	56
The share of comprehensive income attributable to the shareholders of the parent is as follows:				
Continuing operations	1,083	-88	373	-260
Discontinued operations	152	-13	57	316

1 Including non-controlling interests.
2 Including taxes.
3 The high level of volatility on the foreign-exchange markets led to significant exchange-rate fluctuations, particularly for the US dollar.
4 Mainly includes effects from the deconsolidation of foreign subsidiaries of the OESL business area and, in the previous year, of the former Automotive and Contract Manufacturing segments in the amount of €680 million.

Consolidated Statement of Financial Position

The upcoming sale of the ContiTech segment and the spin-off of the former Automotive and Contract Manufacturing segments that took place in September 2025 resulted in the application of IFRS 5, *Non-current Assets Held for Sale and Discontinued Operations*. These parts represent discontinued operations, while the Original Equipment Solutions (OESL) business area that was sold at the start of February 2026 continues to be recognized as a continuing operation (disposal group) within the ContiTech segment.

The assets of the discontinued operations of the ContiTech segment are shown under assets held for sale in the reporting period. The liabilities of the discontinued operations of the ContiTech segment are shown under liabilities held for sale in the reporting period. The comparative periods have not been adjusted. In the comparative periods, assets and liabilities held for sale include the assets and liabilities of the OESL disposal group.

Assets

€ millions	**Sep. 30, 2026**	*Dec. 31, 2025*	Sep. 30, 2025
Goodwill	382	*856*	853
Other intangible assets	13	*115*	129
Property, plant and equipment	5,070	*6,179*	6,045
Investment property	1	*1*	9
Investments in equity-accounted investees	84	*83*	85
Other investments	3	*21*	21
Deferred tax assets	662	*907*	883
Defined benefit assets	44	*65*	50
Long-term derivative instruments and interest-bearing investments	9	*31*	23
Long-term other financial assets	42	*50*	50
Long-term other assets	3	*6*	5
Non-current assets	**6,311**	***8,315***	**8,154**
Inventories	2,638	*3,067*	3,309
Trade accounts receivable	3,121	*3,228*	3,959
Short-term contract assets	3	*52*	33
Short-term other financial assets	168	*68*	71
Short-term other assets	370	*481*	524
Income tax receivables	122	*157*	201
Short-term derivative instruments and interest-bearing investments	58	*138*	145
Cash and cash equivalents	818	*1,503*	1,371
Assets held for sale[1]	4,482	*782*	818
Current assets	**11,781**	***9,477***	**10,432**
Total assets	**18,092**	***17,792***	**18,586**

1 Assets held for sale include €7 million in the form of production machinery belonging to the Tires EMEA segment. They also include, in the reporting period, assets of the mycar Tyre & Auto disposal group in Australia, within the Tires APAC segment, in the amount of €143 million.

Equity and liabilities

€ millions	**Sep. 30, 2026**	*Dec. 31, 2025*	Sep. 30, 2025
Subscribed capital	512	*512*	512
Capital reserves	1,710	*1,710*	1,710
Retained earnings	3,482	*3,194*	3,177
Other comprehensive income	-1,072	*-1,482*	-1,493
Equity attributable to the shareholders of the parent	**4,633**	***3,934***	**3,906**
Non-controlling interests	169	*224*	215
Total equity	**4,802**	***4,158***	**4,120**
Long-term employee benefits	745	*1,214*	1,117
Deferred tax liabilities	42	*72*	133
Long-term provisions for other risks and obligations	143	*187*	150
Long-term indebtedness	4,902	*4,751*	5,137
Long-term other financial liabilities	–	*7*	7
Long-term contract liabilities	–	*0*	0
Long-term other liabilities	17	*7*	6
Non-current liabilities	**5,849**	***6,238***	**6,551**
Short-term employee benefits	557	*683*	683
Trade accounts payable	1,758	*2,349*	2,308
Short-term contract liabilities	7	*27*	39
Income tax payables	254	*284*	309
Short-term provisions for other risks and obligations	130	*279*	236
Short-term indebtedness	1,904	*2,075*	2,455
Short-term other financial liabilities	737	*736*	765
Short-term other liabilities	372	*351*	500
Liabilities held for sale[1]	1,720	*613*	620
Current liabilities	**7,441**	***7,396***	**7,915**
Total equity and liabilities	**18,092**	***17,792***	**18,586**

1 Liabilities held for sale include, in the reporting period, liabilities to the mycar Tyre & Auto disposal group Australia, within the Tires APAC segment, in the amount of €115 million.

Consolidated Statement of Cash Flows

The upcoming sale of the ContiTech segment and the spin-off of the former Automotive and Contract Manufacturing segments that took place in September 2025 resulted in the application of IFRS 5, *Non-current Assets Held for Sale and Discontinued Operations*. These parts represent discontinued operations, while the Original Equipment Solutions (OESL) business area that was sold at the start of February 2026 continues to be recognized as a continuing operation (disposal group) within the ContiTech segment.

The individual lines of the consolidated statement of cash flows show the figures for continuing operations in the reporting and comparative periods. In addition, the subtotals for cash flow from operating activities, cash flow from investment activities, cash flow from financing activities and cash flow before financing activities (free cash flow) for the Continental Group are broken down into continuing and discontinued operations.

	January 1 to September 30		Third Quarter	
€ millions	**2026**	2025	**2026**	2025
Earnings after tax from continuing operations	**762**	**-489**	**308**	**-935**
Income tax expense	322	195	122	120
Financial result	187	222	58	83
EBIT	**1,271**	**-72**	**487**	**-733**
Interest paid	-180	-197	-55	-64
Interest received	46	44	16	14
Income tax paid	-290	-380	-115	-131
Dividends received	1	2	0	1
Depreciation, amortization, impairment and reversal of impairment losses	624	1,117	203	669
Income from equity-accounted investees and other investments, incl. impairment and reversal of impairment losses	-3	-7	0	-5
Gains/losses from the disposal of assets, companies and business operations	80	679	-1	680
Changes in				
inventories	-231	-124	-67	95
trade accounts receivable	-619	-777	-471	-572
trade accounts payable	-78	-344	23	-87
employee benefits and other provisions	31	117	74	151
other assets and liabilities as well as other non-cash effects	186	398	126	308
Cash flow from operating activities – continuing operations	**838**	**457**	**221**	**326**
Cash flow from operating activities – discontinued operations	**27**	**372**	**24**	**223**
Cash flow from operating activities	**865**	**829**	**245**	**549**
Capital expenditure on property, plant and equipment, and intangible assets	-508	-614	-191	-227
Disposal of property, plant and equipment, and intangible assets	7	4	1	0
Acquisition of companies and business operations	–	0	–	0
Disposal of companies and business operations	-163	9	–	8
Cash flow from investing activities – continuing operations	**-665**	**-601**	**-190**	**-218**
Cash flow from investing activities – discontinued operations	**-95**	**-503**	**-52**	**-125**
Cash flow from investing activities	**-759**	**-1,104**	**-242**	**-343**

	January 1 to September 30		Third Quarter	
€ millions	**2026**	2025	**2026**	2025
Cash flow before financing activities (free cash flow) – continuing operations	**173**	**-144**	**31**	**108**
Cash flow before financing activities (free cash flow) – discontinued operations	**-68**	**-131**	**-28**	**98**
Cash flow before financing activities (free cash flow)	**106**	**-275**	**3**	**205**
Issuance of bonds	750	1,363	750	600
Redemption of bonds	-755	-600	-754	–
Repayment of lease liabilities	-135	-145	-41	-50
Change in other indebtedness	169	557	-18	-1,578
Change in derivative instruments and interest-bearing investments	52	14	9	6
Other cash changes	0	-1	-1	0
Successive purchases	–	–	–	–
Dividends paid	-540	-500	–	–
Dividends paid to and cash changes from equity transactions with non-controlling interests	-1	-2	0	0
Cash flow from financing activities – continuing operations	**-461**	**687**	**-55**	**-1,022**
Cash flow from financing activities – discontinued operations	**-49**	**31**	**18**	**345**
Cash flow from financing activities	**-510**	**718**	**-37**	**-676**
Change in cash and cash equivalents	**-405**	**443**	**-34**	**-471**
Cash and cash equivalents at the beginning of the reporting period	1,503	2,966	1,309	3,679
Plus cash and cash equivalents at the beginning of the reporting period – assets held for sale	124	–	–	–
Disposal/addition of cash and cash equivalents through changes in the scope of consolidation	–	0	–	0
Effect of exchange-rate changes on cash and cash equivalents	64	-182	12	18
Cash and cash equivalents – continuing and discontinued operations	**1,287**	**3,226**	**1,287**	**3,226**
Less cash and cash equivalents from discontinued operations at the time of disposal	–	-1,798	–	-1,798
Less cash and cash equivalents – assets held for sale	-18	-57	-18	-57
Less cash and cash equivalents – discontinued operations	-451	–	-451	–
Cash and cash equivalents at the end of the reporting period according to the items on the statement of financial position	**818**	**1,371**	**818**	**1,371**

Consolidated Statement of Changes in Equity

€ millions	Subscribed capital[1]	Capital reserves	Retained earnings	Successive purchases[2]	Difference from remeasurement of defined benefit plans	Difference from currency translation	Difference from financial instruments[3]	Total	Non-controlling interests	**Total**
As at Jan. 1, 2025	**512**	**4,156**	**11,485**	**-312**	**-898**	**-594**	**2**	**14,351**	**447**	**14,798**
Net income	–	–	-182	–	–	–	–	-182	26	**-156**
Other comprehensive income	–	–	–	–	361	-281	1	81	13	**95**
Net profit for the period	**–**	**–**	**-182**	**–**	**361**	**-281**	**1**	**-101**	**39**	**-62**
Dividends paid/resolved	–	–	-500	–	–	–	–	-500	-16	**-516**
Non-cash dividends due to successful spin-off[4]	–	-2,445	-7,568	–	–	–	–	-10,014	–	**-10,014**
Successive purchases	–	–	–	0	–	–	–	0	-3	**-3**
Other changes[5, 6]	0	0	-58	0	239	–	-13	170	-253	**-83**
As at Sep. 30, 2025	**512**	**1,710**	**3,177**	**-312**	**-297**	**-875**	**-9**	**3,906**	**215**	**4,120**
As at Jan. 1, 2026	**512**	**1,710**	**3,194**	**-312**	**-329**	**-831**	**-10**	**3,934**	**224**	**4,158**
Net income	–	–	823	–	–	–	–	823	0	**824**
Other comprehensive income	–	–	–	–	90	324	-2	412	13	**425**
Net profit for the period	**–**	**–**	**823**	**–**	**90**	**324**	**-2**	**1,235**	**13**	**1,248**
Dividends paid/resolved	–	–	-540	–	–	–	–	-540	-67	**-607**
Other changes[5]	–	–	5	3	-5	–	0	3	0	**3**
As at Sep. 30, 2026	**512**	**1,710**	**3,482**	**-309**	**-244**	**-507**	**-12**	**4,633**	**169**	**4,802**

1 Divided into 200,005,983 (PY: 200,005,982) outstanding shares with dividend and voting rights.
2 Includes an amount of €3 million (PY: -€1 million) relating to effects from the first-time consolidation of previously non-consolidated subsidiaries.
3 The change in the difference arising from financial instruments, including deferred taxes, was due to other investments of -€2 million (PY: €1 million).
4 The spin-off of shares in Continental Automotive Technologies GmbH, Hanover, is considered a non-cash dividend under commercial law for Continental AG. It was distributed from revenue reserves and partially from capital reserves.
5 Other changes in non-controlling interests due to changes in the scope of consolidation and capital increases.
6 Other changes relating to retained earnings of -€58 million resulted from other reclassifications to revenue reserves, -€52 million of which was attributable to the spin-off of the former Automotive and Contract Manufacturing segments and -€5 million to changes in the scope of consolidation. With regard to the remeasurement of defined benefit plans, €239 million resulted from other reclassifications to revenue reserves. Of this amount, €234 million was attributable to the spin-off of the former Automotive and Contract Manufacturing segments and €5 million to changes in the scope of consolidation.

Segment Reporting

The upcoming sale of the ContiTech segment and the spin-off of the former Automotive and Contract Manufacturing segments that took place in September 2025 resulted in the application of IFRS 5, *Non-current Assets Held for Sale and Discontinued Operations*. These parts represent discontinued operations, while the Original Equipment Solutions (OESL) business area that was sold at the start of February 2026 continues to be recognized as a continuing operation (disposal group) within the ContiTech segment.

The planned sale of ContiTech also led to changes in the Continental Group's internal management structure. Management as well as internal and external reporting are focused on continuing operations, reflected in the former Tires business areas of EMEA, Americas and APAC, which represent the company's strategic focus on customers within the tire business. The Tires regions, as well as ContiTech, are now classified and reported as segments. Until the transaction is completed, ContiTech will continue to be reported unchanged as a segment.

The segment reporting tables exclusively show the figures for continuing operations for the regional Tires segments in the reporting and comparative periods. The ContiTech segment comprises discontinued operations, while the OESL business area that was sold at the start of February 2026 continues to be recognized as a continuing operation (disposal group). In preparation for the sale of ContiTech, a small number of business activities have been transferred between the Tires EMEA and ContiTech segments and the holding company. The comparative period was adjusted accordingly.

Segment report from January 1 to September 30, 2026

€ millions	Tires EMEA	Tires Americas	Tires APAC	ContiTech	Other/ Holding/ Consolidation	Continental Group
External sales	5,405	3,199	1,413	3,312	2	13,332
Intercompany sales	14	12	2	21	-49	–
Sales (total)	**5,419**	**3,211**	**1,415**	**3,334**	**-47**	**13,332**
EBIT (segment result)	851	282	260	116	-120	1,389
in % of sales	15.7	8.8	18.4	3.5	–	10.4
Depreciation and amortization[1]	296	192	114	109	9	720
thereof impairment[2]	0	0	0	15	–	15
Adjusted sales[3]	5,417	3,211	1,415	3,333	-47	13,330
Adjusted operating result (adjusted EBIT)[4]	956	293	265	259	-76	1,697
in % of adjusted sales	17.6	9.1	18.7	7.8	–	12.7

1 Excluding impairment on financial investments.
2 Impairment also includes necessary reversals of impairment losses.
3 Before changes in the scope of consolidation.
4 Before amortization of intangible assets from purchase price allocation (PPA), changes in the scope of consolidation, and special effects.

Segment report from January 1 to September 30, 2025

€ millions	Tires EMEA	Tires Americas	Tires APAC	ContiTech	Other/ Holding/ Consolidation	Continental Group
External sales	5,379	3,438	1,381	4,509	4	14,711
Intercompany sales	13	18	9	67	-107	–
Sales (total)	**5,392**	**3,456**	**1,390**	**4,576**	**-103**	**14,711**
EBIT (segment result)	816	299	200	-336	-922	57
in % of sales	15.1	8.7	14.4	-7.3	–	0.4
Depreciation and amortization[1]	295	193	111	659	11	1,269
thereof impairment[2]	–	0	–	456	–	456
Adjusted sales[3]	5,341	3,456	1,390	3,452	-94	13,545
Adjusted operating result (adjusted EBIT)[4]	845	305	232	259	-158	1,484
in % of adjusted sales	15.8	8.8	16.7	7.5	–	11.0

1 Excluding impairment on financial investments.
2 Impairment also includes necessary reversals of impairment losses.
3 Before changes in the scope of consolidation.
4 Before amortization of intangible assets from purchase price allocation (PPA), changes in the scope of consolidation, and special effects.

Reconciliation of sales to adjusted sales and of EBIT to adjusted operating result (adjusted EBIT) from January 1 to September 30, 2026

€ millions	Tires EMEA	Tires Americas	Tires APAC	ContiTech	Other/ Holding/ Consolidation	Continental Group
Sales	**5,419**	**3,211**	**1,415**	**3,334**	**-47**	**13,332**
Changes in the scope of consolidation[1]	-1	–	–	-1	–	-2
Adjusted sales	**5,417**	**3,211**	**1,415**	**3,333**	**-47**	**13,330**
EBIT	**851**	**282**	**260**	**116**	**-120**	**1,389**
Amortization of intangible assets from purchase price allocation (PPA)	0	0	3	11	–	14
Changes in the scope of consolidation[1]	0	–	–	0	0	0
Special effects						
Impairment on goodwill	–	–	–	0	–	0
Impairment[2]	0	0	0	13	–	13
Restructuring[3]	10	4	0	14	-1	28
Restructuring-related expenses	1	1	0	1	–	3
Severance payments	10	6	1	6	4	26
Gains and losses from disposals of companies and business operations[4]	84	–	–	69	–	153
Sonstiges[5]	–	1	–	29	41	70
Adjusted operating result (adjusted EBIT)	**956**	**293**	**265**	**259**	**-76**	**1,697**

1 Changes in the scope of consolidation include additions and disposals as part of share and asset deals. Adjustments were made for additions in the reporting year and for disposals in the comparative period of the prior year.
2 Impairment also includes necessary reversals of impairment losses. It mainly comprises impairment on other intangible assets and property, plant and equipment in the amount of €13 million in connection with the valuation of the OESL disposal group. It does not include impairment that arose in connection with a restructuring and impairment on financial investments and goodwill.
3 Includes restructuring-related impairment losses of €2 million within the ContiTech segment.
4 Gains and losses from disposals of companies and business operations include, in the Tires EMEA segment, expenses relating to the sale of the ContiTrade France disposal group in the amount of €83 million and, in the ContiTech segment, losses in connection with the deconsolidation of the OESL disposal group in the amount of €69 million.
5 Mainly includes expenses in connection with the valuation and sale of the OESL disposal group as well as the spin-off of the former Automotive and Contract Manufacturing segments and the plans to make the ContiTech segment organizationally independent.

Reconciliation of sales to adjusted sales and of EBIT to adjusted operating result (adjusted EBIT) from January 1 to September 30, 2025

€ millions	Tires EMEA	Tires Americas	Tires APAC	ContiTech	Other/ Holding/ Consolidation	Continental Group
Sales	**5,392**	**3,456**	**1,390**	**4,576**	**–103**	**14,711**
Changes in the scope of consolidation[1]	–51	–	–	–1,124	8	–1,166
Adjusted sales	**5,341**	**3,456**	**1,390**	**3,452**	**–94**	**13,545**
EBIT	**816**	**299**	**200**	**–336**	**–922**	**57**
Amortization of intangible assets from purchase price allocation (PPA)	0	0	3	33	0	36
Changes in the scope of consolidation[1]	13	–	–	–11	1	3
Special effects						
Impairment on goodwill[2]	–	–	–	124	–	124
Impairment[3]	–	–	–	331	–	331
Restructuring[4]	6	2	28	71	4	111
Restructuring-related expenses	4	2	0	3	–	9
Severance payments	6	2	1	20	9	37
Gains and losses from disposals of companies and business operations[5]	1	–	–	–	680	681
Other[6]	–	–	–	24	71	95
Adjusted operating result (adjusted EBIT)	**845**	**305**	**232**	**259**	**–158**	**1,484**

1 Changes in the scope of consolidation include additions and disposals as part of share and asset deals. Adjustments were made for additions in the reporting year and for disposals in the comparative period of the prior year.

2 Impairment on goodwill relates to impairment in connection with the valuation of the OESL disposal group in the amount of €124 million.

3 Impairment also includes necessary reversals of impairment losses. It mainly comprises impairment on other intangible assets and property, plant and equipment in the amount of €330 million in connection with the valuation of the OESL disposal group. It does not include impairment that arose in connection with a restructuring and impairment on financial investments and goodwill.

4 Includes restructuring-related impairment losses of €1 million within the ContiTech segment.

5 Gains and losses from disposals of companies and business operations mainly include losses in connection with the deconsolidation of foreign companies of the former Automotive and Contract Manufacturing segments in the amount of €680 million.

6 Mainly includes expenses for the holding in connection with the spin-off of the former Automotive and Contract Manufacturing segments, the ContiTech segment being made organizationally independent and expenses for ContiTech in connection with the sale of the OESL disposal group. Also includes expenses in connection with reimbursements to Aumovio and in connection with the dissolution of a tax group.

Reconciliation of sales and EBIT, in accordance with segment reporting, to sales and EBIT from continuing operations, in accordance with the consolidated statement of income

	January 1 to September 30	
€ millions	**2026**	2025
Sales in accordance with segment reporting	**13,332**	**14,711**
Sales from discontinued operations – ContiTech	3,195	3,269
Sales from continuing operations in accordance with the consolidated statement of income	**10,137**	**11,442**
EBIT in accordance with segment reporting	**1,389**	**57**
EBIT from discontinued operations – ContiTech	118	129
EBIT from continuing operations in accordance with the consolidated statement of income	**1,271**	**–72**

Hanover, October 28, 2026

Continental Aktiengesellschaft
The Executive Board

This quarterly statement has been prepared in euros. Unless otherwise stated, all amounts are shown in millions of euros (€ millions). Please note that differences may arise as a result of the use of rounded amounts and percentages.

Financial Calendar

2026	
Annual Press Conference	March 4
Analyst and Investor Conference Call	March 4
Annual Shareholders' Meeting	April 30
Quarterly Statement as at March 31, 2026	May 6
Half-Year Financial Report as at June 30, 2026	August 4
Quarterly Statement as at September 30, 2026	November 4

2027	
Annual Press Conference	March 2
Analyst and Investor Conference Call	March 2
Annual Shareholders' Meeting	April 29
Quarterly Statement as at March 31, 2027	May 11
Half-Year Financial Report as at June 30, 2027	August 5
Quarterly Statement as at September 30, 2027	November 9

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