EARNINGS PRESENTATION



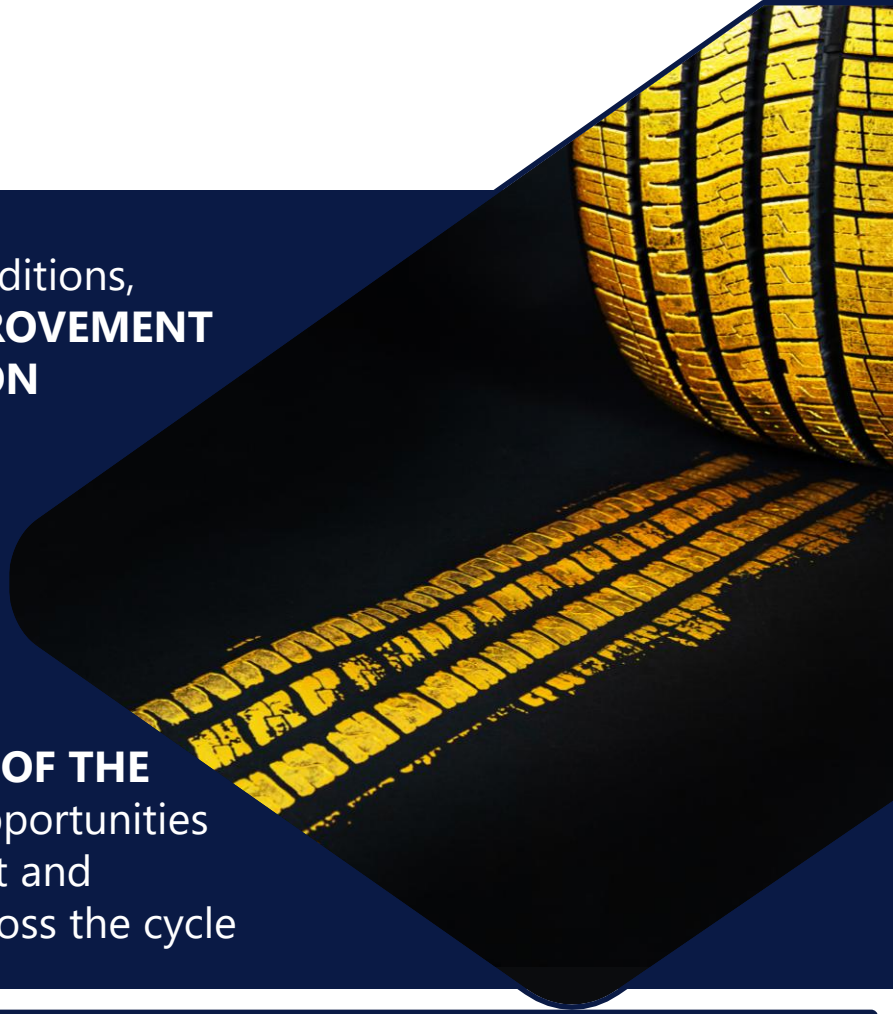
Q3 2026
November 5, 2026

Q3 2026 OVERVIEW

Third quarter results reflect challenging industry conditions, reinforcing the need for further **STRUCTURAL IMPROVEMENT TO DRIVE PROFITABILITY AND CASH GENERATION**

Goodyear continues to **IMPROVE PRODUCT MIX, OPTIMIZE OUR MANUFACTURING FOOTPRINT AND REDUCE STRUCTURAL COSTS** to strengthen long-term earnings performance

We are **ACTIVELY DEVELOPING THE NEXT PHASE OF THE COMPANY'S TRANSFORMATION** by evaluating opportunities across our operating model, manufacturing footprint and business portfolio to deliver consistent cash flow across the cycle



Q3 2026 KEY METRICS

TIRE UNITS

38.6

-3.3% YoY

NET SALES

$4,540

- 2.3% YoY

SEGMENT OPERATING INCOME

$174

- $113 YoY

- $57 YoY

Excluding Chemical & Dunlop brand sales [1(a)]

SOI MARGIN

3.8%

- 2.4 pts YoY

- 1.4 pts YoY

Excluding Chemical & Dunlop brand sales [1(a)]

FREE CASH FLOW

($283)

-$102 YoY

ADJUSTED EPS

($0.11)

-$0.39 YoY

TERMS: UNITS & $ IN MILLIONS, EXCEPT PER SHARE AMOUNTS

Q3 2026 SBU METRICS

	NET SALES	SEGMENT OPERATING INCOME	SOI MARGIN
AMERICAS	$2,675 - 2.3% YoY	$96 - $110 YoY	3.6% - 3.9 pts YoY
EMEA	$1,355 - 3.7% YoY	$12 - $18 YoY	0.9% - 1.2 pts YoY
APAC	$510 + 1.8% YoY	$66 + $15 YoY	12.9% + 2.7 pts YoY

TERMS: $ IN MILLIONS

FINANCIAL RESULTS

INCOME STATEMENT

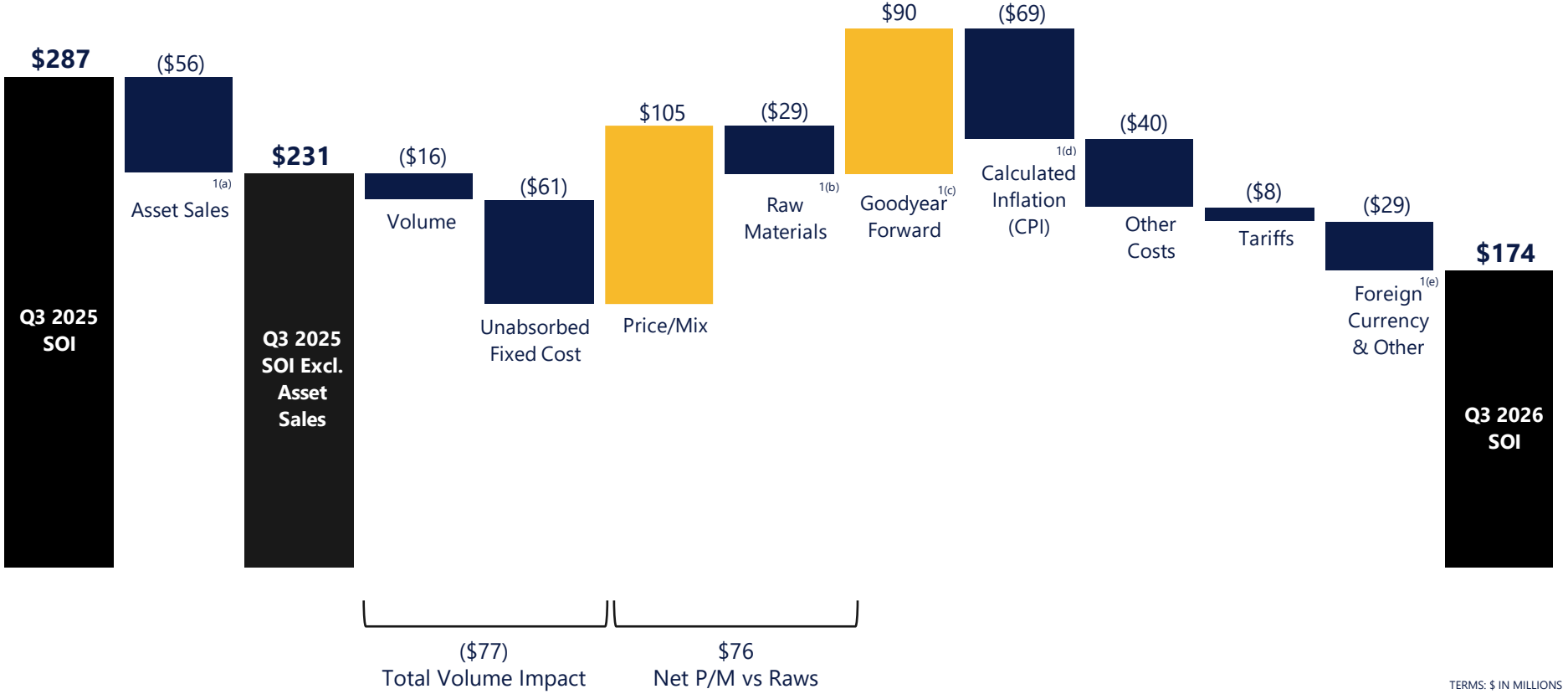
THREE MONTHS ENDED

	Three Months Ended September 30, 2026	2025	Change
Tire Units	38.6	40.0	*-3.3%*
Net Sales	$ 4,540	$ 4,645	*-2.3%*
Gross Margin	*15.9%*	*18.2%*	*-2.3 pts*
SAG	665	676	*-1.6%*
SAG % to Sales	*14.6%*	*14.6%*	*-*
Segment Operating Income	**$ 174**	**$ 287**	***-$113***
Segment Operating Margin	*3.8%*	*6.2%*	*-2.4 pts*
Goodyear Net Income (Loss)	**$ (238)**	**$ (2,195)**	***89.2%***
Goodyear Net Income (Loss) Per Share			
Weighted Average Shares Outstanding	289	288	
Basic Earnings Per Share	**$ (0.82)**	**$ (7.62)**	
Weighted Average Shares Outstanding - Diluted	289	288	
Diluted Earnings Per Share	**$ (0.82)**	**$ (7.62)**	
Adjusted Earnings Per Share	**$ (0.11)**	**$ 0.28**	

TERMS: UNITS & $ IN MILLIONS, EXCEPT PER SHARE AMOUNTS

SEGMENT OPERATING RESULTS

THIRD QUARTER 2026 VERSUS 2025



TERMS: $ IN MILLIONS

BALANCE SHEET & CASH FLOW

TOTAL DEBT

$7,369	$8,056
As of September 30, 2026	As of September 30, 2025

- $687 YoY

CASH FLOW FROM OPERATING ACTIVITIES (GAAP)

($144)	$2
Three Months Ended September 30, 2026	Three Months Ended September 30, 2025

- $146 YoY

NET DEBT

$6,557	$7,246
As of September 30, 2026	As of September 30, 2025

- $689 YoY

FREE CASH FLOW (NON-GAAP)

($283)	($181)
Three Months Ended September 30, 2026	Three Months Ended September 30, 2025

- $102 YoY

TERMS: $ IN MILLIONS

SBU RESULTS

AMERICAS

Q3 2026 SBU RESULTS

Tire Units

19.6

Flat YoY

Net Sales

$2,675

- 2.3% YoY

Segment Operating Income

$96

- $110 YoY

- $76 YoY

Segment Operating Margin

3.6%

- 3.9 pts YoY

- 3.0 pts YoY

Excluding Chemical asset sale [1(a)]

Goodyear Volumes

(YoY)

Total Replacement
- 2.2% YoY

Total OE
+ 8.7% YoY

U.S. Industry Backdrop

(YoY, sell-in)

Replacement
Consumer -1%
Commercial -3%

OE
Consumer -7%
Commercial +17%

Commentary

U.S. replacement industry sell-in contracted during the third quarter

Goodyear Americas replacement volume reflects stabilization in consumer, driven by growth in ≥18" rim sizes growing faster than market, offset by continued pressure in commercial replacement

Goodyear volume grew across both consumer and commercial OE, reflecting market share gains in each

TERMS: UNITS & $ IN MILLIONS

EMEA

Q3 2026 SBU RESULTS

Tire Units

11.1

- 6.7% YoY

Net Sales

$1,355

- 3.7% YoY

Segment Operating Income

$12

- $18 YoY

+ $5 YoY

Segment Operating Margin

0.9%

- 1.2 pts YoY

+ 0.4 pts YoY

Excluding Dunlop brand sale [1(a)]

Goodyear Volumes

(YoY)

Total Replacement
- 11.3% YoY

Total OE
+ 5.5% YoY

EMEA Industry Backdrop

(YoY, sell-in)

Replacement
Consumer -4%
Commercial +3%

OE
Consumer -2%
Commercial ~Flat

Commentary

Rationalization of lower-tier consumer product offerings resulted in Goodyear replacement volume being lower than the industry

Goodyear volume grew across both consumer and commercial OE, reflecting market share gains in each

Consumer OE achieved 11 consecutive quarter of market share gains

TERMS: UNITS & $ IN MILLIONS

ASIA PACIFIC

Q3 2026 SBU RESULTS

Tire Units

7.9

- 6.0% YoY

Net Sales

$510

+ 1.8% YoY

Segment Operating Income

$66

+ $15 YoY

Segment Operating Margin

12.9%

+ 2.7 pts YoY

Goodyear Volumes

(YoY)

Total Replacement
- 8.2% YoY

Total OE
- 3.9% YoY

Asia Industry Backdrop

(YoY, sell-in)

Replacement
Consumer +4%
Commercial -1%

OE
Consumer -4%
Commercial -5%

Commentary

Rationalization of lower-tier consumer product offerings resulted in Goodyear replacement volume being lower than the industry

Consumer replacement growth in ≥18" rim sizes drove margin expansion

Consumer OE decrease was driven by lower OEM production in China

TERMS: UNITS & $ IN MILLIONS

OUTLOOK

2026 SOI ASSUMPTIONS [2(a)]

VOLUME	Q4 global unit volumes down slightly YoY, but improving from YTD with new assortment wins and stabilizing market trends Q4 unabsorbed overhead ~$45 million headwind given Q3 volume
PRICE/MIX	Q4 ~$60 million benefit
RAW MATERIALS [2(b)]	Q4 ~$170 million headwind
GOODYEAR FORWARD	Q4 ~$110 million benefit
INFLATION & OTHER COSTS	Q4 ~$110 million increase inclusive of ~$70 million core inflation, ~$40 million of higher transportation and other costs in excess of inflation
DUNLOP & CHEMICAL SALES*	Q4 ~$44 million impact
NON-RECURRENCE OF 2025 INSURANCE PROCEEDS	Q4 ~$56 million impact

Note: SOI assumptions, particularly Consumer industry volume, is subject to impacts from the conflict in the Middle East
**FY2026 SOI includes ~$65 million for Dunlop and ~$120 million for Chemical. Dunlop includes impacts from the off-take agreement and Chemical includes lost third-party income and the impact of new third-party raw material sourcing.*

TERMS: UNITS & $ IN MILLIONS

OTHER FINANCIAL ASSUMPTIONS [2(a)]

	FULL YEAR 2026
CORPORATE OTHER NORMAL OPERATING	~$150 million
INTEREST EXPENSE	~$425 million
OTHER (INCOME)/EXPENSE	Interest income: ~$30 million Financing fees: ~$60 million Global pension related: ~$100 million [2(c)]
RATIONALIZATION PAYMENTS	~$210 million
CASH TAXES [2(d)]	~$175 million; operating tax expense $175 to $200 million
DEPRECIATION & AMORTIZATION [2(e)]	~$915 million
GLOBAL PENSION CASH CONTRIBUTIONS [2(f)]	~$25 million
WORKING CAPITAL	~ Neutral
CAPITAL EXPENDITURES	~$675 million
OTHER CONSIDERATIONS	Year-end accrual of $350 million deferred revenue associated with asset sales in 2025; $55 million amortized in 2026

TERMS: UNITS & $ IN MILLIONS

IMPORTANT DISCLOSURES

IMPORTANT DISCLOSURES

FORWARD-LOOKING STATEMENTS

Certain information contained in this presentation constitutes forward-looking statements for purposes of the safe harbor provisions of The Private Securities Litigation Reform Act of 1995. There are a variety of factors, many of which are beyond our control, that affect our operations, performance, business strategy and results and could cause our actual results and experience to differ materially from the assumptions, expectations and objectives expressed in any forward-looking statements. These factors include, but are not limited to: our ability to implement successfully our strategic initiatives; actions and initiatives taken by both current and potential competitors; increases in the prices paid for raw materials and energy; inflationary cost pressures; delays or disruptions in our supply chain or the provision of services to us; a prolonged economic downturn or period of economic uncertainty; deteriorating economic conditions or an inability to access capital markets; a labor strike, work stoppage, labor shortage or other similar event; financial difficulties, work stoppages, labor shortages or supply disruptions at our suppliers or customers; the adequacy of our capital expenditures; changes in tariffs, trade agreements or trade restrictions; foreign currency translation and transaction risks; our failure to comply with a material covenant in our debt obligations; potential adverse consequences of litigation involving the company; as well as the effects of more general factors such as changes in general market, economic or political conditions or in legislation, regulation or public policy. Additional factors are discussed in our filings with the Securities and Exchange Commission, including our annual report on Form 10-K, quarterly reports on Form 10-Q and current reports on Form 8-K. In addition, any forward-looking statements represent our estimates only as of today and should not be relied upon as representing our estimates as of any subsequent date. While we may elect to update forward-looking statements at some point in the future, we specifically disclaim any obligation to do so, even if our estimates change.

IMPORTANT DISCLOSURES (CONT)

USE OF NON-GAAP FINANCIAL MEASURES (UNAUDITED)

This presentation presents non-GAAP financial measures, including Total Segment Operating Income and Margin, Free Cash Flow, Adjusted Net Income (Loss), Adjusted Diluted Earnings Per Share (EPS) and organic earnings measures, which are important financial measures for the company but are not financial measures defined by U.S. GAAP, and should not be construed as alternatives to corresponding financial measures presented in accordance with U.S. GAAP.

Total Segment Operating Income is the sum of the individual strategic business units' (SBUs') Segment Operating Income as determined in accordance with U.S. GAAP. Total Segment Operating Margin is Total Segment Operating Income divided by Net Sales as determined in accordance with U.S. GAAP. Management believes that Total Segment Operating Income and Margin are useful because they represent the aggregate value of income created by the company's SBUs and exclude items not directly related to the SBUs for performance evaluation purposes. The most directly comparable U.S. GAAP financial measures to Total Segment Operating Income and Margin are Goodyear Net Income (Loss) and Return on Net Sales (which is calculated by dividing Goodyear Net Income (Loss) by Net Sales).

Free Cash Flow is the company's Cash Flows from Operating Activities as determined in accordance with U.S. GAAP, less capital expenditures, net of certain insurance recoveries. Management believes that Free Cash Flow is useful because it represents the cash generating capability of the company's ongoing operations, after taking into consideration capital expenditures necessary to maintain its business and pursue growth opportunities. The most directly comparable U.S. GAAP financial measure is Cash Flows from Operating Activities.

Adjusted Net Income (Loss) is Goodyear Net Income (Loss) as determined in accordance with U.S. GAAP adjusted for certain significant items. Adjusted Diluted Earnings Per Share (EPS) is the company's Adjusted Net Income (Loss) divided by Weighted Average Shares Outstanding-Diluted as determined in accordance with U.S. GAAP. Management believes that Adjusted Net Income (Loss) and Adjusted Diluted Earnings Per Share (EPS) are useful because they represent how management reviews the operating results of the company excluding the impacts of rationalizations, asset write-offs, accelerated depreciation, discrete tax items, impairments, asset sales and certain other significant items.

Organic earnings measures, including organic Net Sales growth, organic Segment Operating Income and Margin and organic Segment Operating Income growth, are non-GAAP financial measures that exclude the direct impacts of the divestitures of the Dunlop brand and Chemical business from year-over-year comparisons. We believe these measures provide investors with a supplemental understanding of underlying earnings trends by providing comparisons on a constant basis. We completed the sale of the Dunlop brand and Chemical business in May 2025 and October 2025, respectively.

It should be noted that other companies may calculate similarly-titled non-GAAP financial measures differently and, as a result, the measures presented herein may not be comparable to such similarly-titled measures reported by other companies. See the following tables for reconciliations of historical Total Segment Operating Income and Margin, Free Cash Flow, Adjusted Net Income (Loss) and Adjusted Diluted Earnings Per Share to the most directly comparable U.S. GAAP financial measures.

APPENDIX

NINE MONTHS 2026 KEY METRICS

TIRE UNITS

109.1

-6.3% YoY

NET SALES

$12,671

- 5.2% YoY

SEGMENT OPERATING INCOME

$305

- $336 YoY

- $199 YoY

Excluding Chemical & Dunlop brand sales [1(a)]

SOI MARGIN

2.4%

- 2.4 pts YoY

- 1.5 pts YoY

Excluding Chemical & Dunlop brand sales [1(a)]

FREE CASH FLOW

($1,245)

+$120 YoY

ADJUSTED EPS

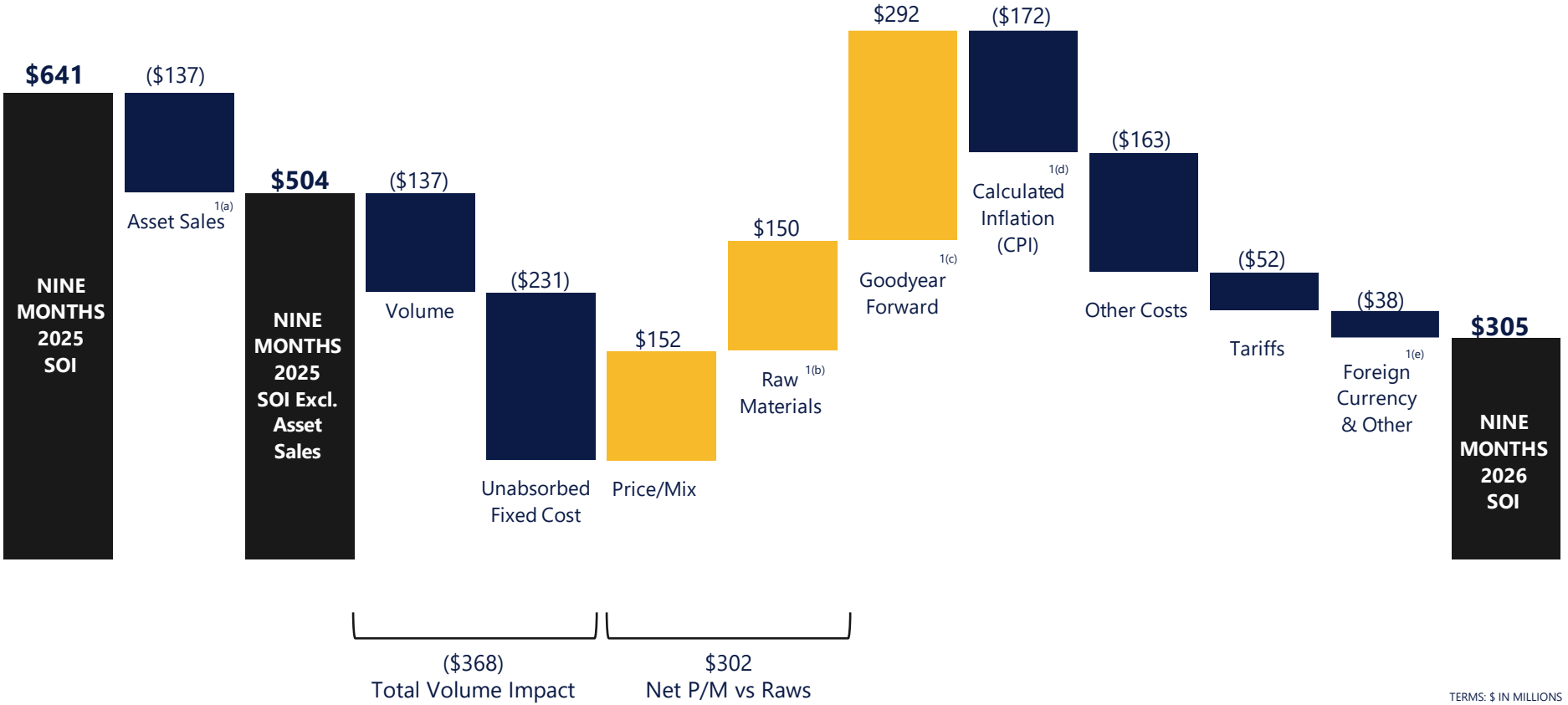
($1.11)

-$1.19 YoY

TERMS: UNITS & $ IN MILLIONS, EXCEPT PER SHARE AMOUNTS

SEGMENT OPERATING RESULTS

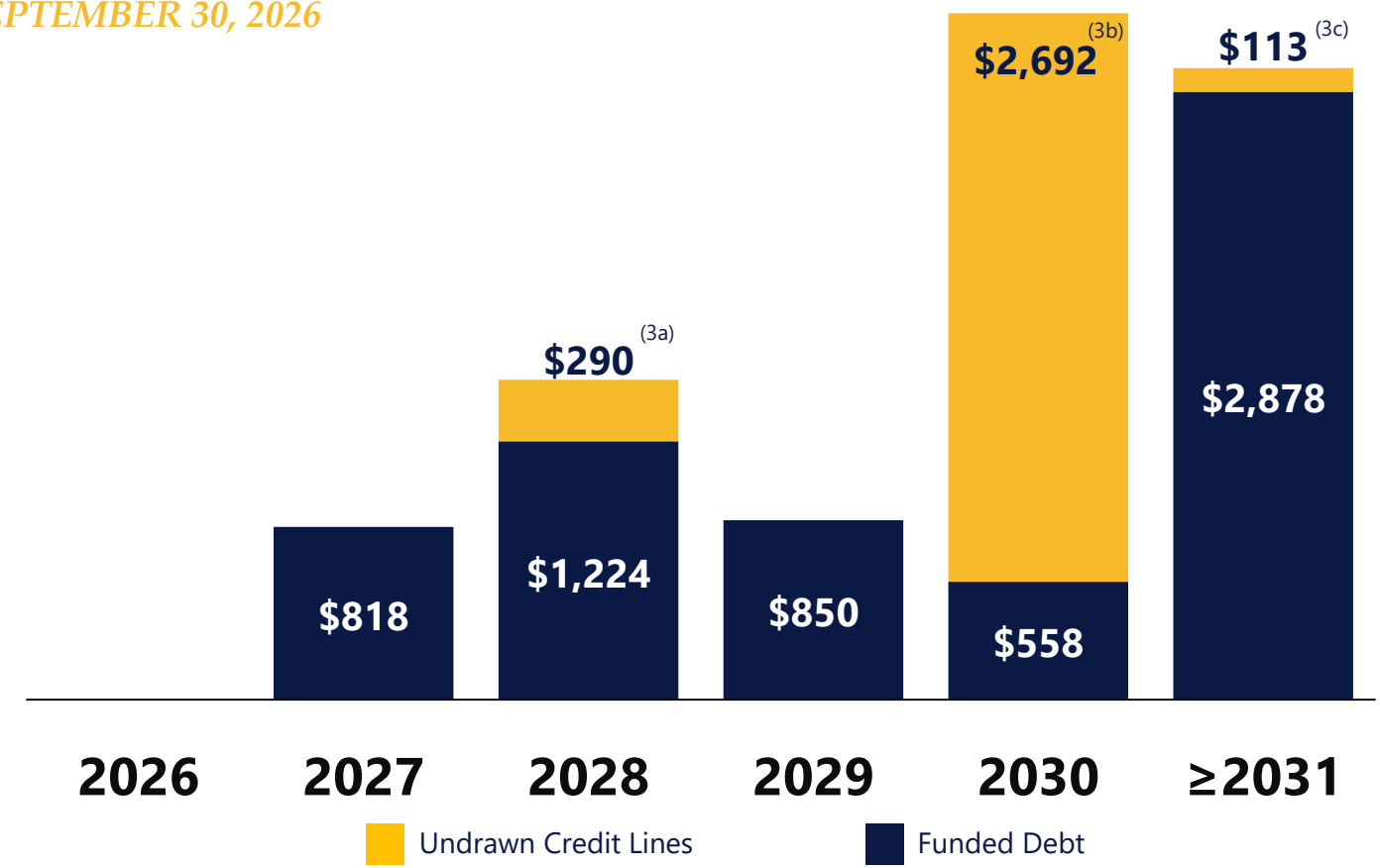
NINE MONTHS 2026 VERSUS 2025



TERMS: $ IN MILLIONS

SIGNIFICANT MATURITIES

AS OF SEPTEMBER 30, 2026



TERMS: $ IN MILLIONS

SEGMENT OPERATING INCOME RECONCILIATION

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Total Segment Operating Income	$ 174	$ 287	$ 305	$ 641
Less:				
Goodwill Impairment	-	674	-	674
Rationalizations	148	21	281	161
Interest Expense	111	114	311	341
Other (Income) Expense	19	91	50	147
Net (Gain) Loss on Asset Sales	(9)	1	(29)	(700)
Asset Write-Offs, Accelerated Depreciation, and Accelerated Lease Costs, net	71	55	87	142
Corporate Incentive Compensation Plans	9	8	40	44
Retained Expenses of Divested Operations	4	5	10	8
Other	32	51	107	121
Income (Loss) before Income Taxes	**$(211)**	**$ (733)**	**$ (552)**	**$ (297)**
United States and Foreign Tax Expense	28	1,464	140	1,501
Less: Minority Shareholders' Net Income (Loss)	(1)	(2)	(1)	28
Goodyear Net Income (Loss)	**$(238)**	**$(2,195)**	**$ (691)**	**$(1,826)**
Net Sales	$4,540	$ 4,645	$12,671	$ 13,363
Return on Net Sales	(5.2)%	(47.3)%	(5.5)%	(13.7)%
Total Segment Operating Margin	3.8 %	6.2 %	2.4 %	4.8 %

TERMS: $ IN MILLIONS

RECONCILIATION OF TOTAL DEBT AND NET DEBT

	September 30, 2026	June 30, 2026	December 31, 2025	September 30, 2025
Accounts Receivable	3,081	2,728	2,341	3,177
Inventories	3,748	3,916	3,572	3,952
Accounts Payable — Trade	(3,810)	(3,878)	(3,879)	(3,944)
Working Capital [4(a)]	**$ 3,019**	**$ 2,766**	**$ 2,034**	**$ 3,185**
Notes Payable and Overdrafts	349	359	506	573
Long Term Debt and Finance Leases due Within One Year	990	1,059	364	219
Long Term Debt and Finance Leases	6,030	5,772	5,328	7,264
Total Debt	**$ 7,369**	**$ 7,190**	**$ 6,198**	**$ 8,056**
Less:				
Cash and Cash Equivalents	812	861	801	810
Net Debt	**$ 6,557**	**$ 6,329**	**$ 5,397**	**$ 7,246**

TERMS: $ IN MILLIONS

RECONCILIATION OF FREE CASH FLOW

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Net Income	$ (239)	$ (2,197)	$ (692)	$ (1,798)
Depreciation and Amortization	257	269	731	813
Change in Working Capital	(251)	(141)	(871)	(1,210)
Pension Expense	23	27	70	80
Pension Contributions and Direct Payments	(12)	(21)	(34)	(74)
Goodwill Impairment	0	674	0	674
Provision for Deferred Income Taxes	(2)	1,400	(10)	1,345
Rationalization Payments	(38)	(71)	(161)	(275)
Net (Gain) Loss on Asset Sales	(9)	1	(29)	(700)
Other [5(a)]	127	61	232	429
Cash Flows from Operating Activities (GAAP)	**$ (144)**	**$ 2**	**$ (764)**	**$ (716)**
Capital Expenditures	(139)	(183)	(481)	(649)
Free Cash Flow (non-GAAP)	**$ (283)**	**$ (181)**	**$ (1,245)**	**$ (1,365)**
Cash Flows from Investing Activities (GAAP)	**$ (102)**	**$ (174)**	**$ (441)**	**$ 663**
Cash Flows from Financing Activities (GAAP)	**$ 151**	**$ 199**	**$ 1,171**	**$ 92**

TERMS: $ IN MILLIONS

RECONCILIATION OF ADJUSTED NET INCOME (LOSS) AND ADJUSTED DILUTED EARNINGS PER SHARE

THIRD QUARTER 2026

	As Reported	Rationalizations, Asset Write-offs, Accelerated Depreciation and Leases	Colombia Labor Strike and Earthquake	Indirect Tax Settlements and Discrete Tax Items	Asset and Other Sales	As Adjusted
Net Sales	$ 4,540	-	-	-	-	$ 4,540
Cost of Goods Sold	3,817	(70)	(6)	-	-	3,741
Gross Margin	723	70	6	-	-	799
SAG	665	(1)	-	-	-	664
Rationalizations	148	(148)	-	-	-	-
Interest Expense	111	-	-	-	-	111
Other (Income) Expense	19	-	-	-	-	19
Net (Gain) Loss on Asset Sales	(9)	-	-	-	9	-
Pre-tax Income (Loss)	(211)	219	6	-	(9)	5
Taxes	28	4	-	7	(3)	36
Minority Interest	(1)	1	-	-	-	-
Goodyear Net Income (Loss)	$ (238)	$ 214	$ 6	$ (7)	$ (6)	$ (31)
EPS	$ (0.82)	$ 0.74	$ 0.02	$ (0.03)	$ (0.02)	$ (0.11)

TERMS: $ IN MILLIONS, EXCEPT PER SHARE AMOUNTS

RECONCILIATION OF ADJUSTED NET INCOME (LOSS) AND ADJUSTED DILUTED EARNINGS PER SHARE

THIRD QUARTER 2025

	As Reported	Indirect Tax Settlements and Discrete Tax Items	Goodwill Impairment	Rationalizations, Asset Write-offs, Accelerated Depreciation and Leases	Pension Settlement Charges	Goodyear Forward and Other Transaction Costs	Asset and Other Sales	As Adjusted
Net Sales	$ 4,645	-	-	-	-	-	-	$ 4,645
Cost of Goods Sold	3,801	-	-	(52)	-	-	-	3,749
Gross Margin	844	-	-	52	-	-	-	896
SAG	676	-	-	(3)	-	(4)	-	669
Goodwill Impairment	674	-	(674)	-	-	-	-	-
Rationalizations	21	-	-	(21)	-	-	-	-
Interest Expense	114	-	-	-	-	-	-	114
Other (Income) Expense	91	-	-	-	(68)	(4)	-	19
Net (Gain) Loss on Asset Sales	1	-	-	-	-	-	(1)	-
Pre-tax Income (Loss)	(733)	-	674	76	68	8	1	94
Taxes	1,464	(1,450)	-	-	-	-	-	14
Minority Interest	(2)	-	-	-	-	-	-	(2)
Goodyear Net Income (Loss)	$ (2,195)	$ 1,450	$ 674	$ 76	$ 68	$ 8	$ 1	$ 82
EPS	$ (7.62)	$ 5.04	$ 2.34	$ 0.25	$ 0.24	$ 0.03	-	$ 0.28

TERMS: $ IN MILLIONS, EXCEPT PER SHARE AMOUNTS

RECONCILIATION OF ADJUSTED NET INCOME (LOSS) AND ADJUSTED DILUTED EARNINGS PER SHARE

NINE MONTHS 2026

	As Reported	Rationalizations, Asset Write-offs, Accelerated Depreciation and Leases	Indirect Tax Settlements and Discrete Tax Items	Colombia Labor Strike and Earthquake	Asset and Other Sales	As Adjusted
Net Sales	$ 12,671	-	-	-	-	$ 12,671
Cost of Goods Sold	10,574	(85)	(8)	(13)	-	10,468
Gross Margin	2,097	85	8	13	-	2,203
SAG	2,036	(2)	-	-	-	2,034
Rationalizations	281	(281)	-	-	-	-
Interest Expense	311	-	-	-	-	311
Other (Income) Expense	50	-	-	-	-	50
Net (Gain) Loss on Asset Sales	(29)	-	-	-	29	-
Pre-tax Income (Loss)	(552)	368	8	13	(29)	(192)
Taxes	140	13	(19)	-	(6)	128
Minority Interest	(1)	1	-	-	-	-
Goodyear Net Income (Loss)	$ (691)	$ 354	$ 27	$ 13	$ (23)	$ (320)
EPS	$ (2.39)	$ 1.22	$ 0.09	$ 0.04	$ (0.07)	$ (1.11)

TERMS: $ IN MILLIONS, EXCEPT PER SHARE AMOUNTS

RECONCILIATION OF ADJUSTED NET INCOME (LOSS) AND ADJUSTED DILUTED EARNINGS PER SHARE

NINE MONTHS 2025

	As Reported	Indirect Tax Settlements and Discrete Tax Items	Goodwill Impairment	Rationalizations, Asset Write-offs, Accelerated Depreciation and Leases	Pension Settlement Charges	Goodyear Forward and Other Transaction Costs	Asset and Other Sales	As Adjusted
Net Sales	$ 13,363	-	-	-	-	-	-	$ 13,363
Cost of Goods Sold	11,019	-	-	(134)	-	-	-	10,885
Gross Margin	2,344	-	-	134	-	-	-	2,478
SAG	2,018	-	-	(8)	-	(9)	-	2,001
Goodwill Impairment	674	-	(674)	-	-	-	-	-
Rationalizations	161	-	-	(161)	-	-	-	-
Interest Expense	341	-	-	-	-	-	-	341
Other (Income) Expense	147	-	-	-	(72)	(10)	-	65
Net (Gain) Loss on Asset Sales	(700)	-	-	-	-	-	700	-
Pre-tax Income (Loss)	(297)	-	674	303	72	19	(700)	71
Taxes	1,501	(1,446)	-	32	1	3	(46)	45
Minority Interest	28	-	-	1	-	-	(26)	3
Goodyear Net Income (Loss)	$ (1,826)	$ 1,446	$ 674	$ 270	$ 71	$ 16	$ (628)	$ 23
EPS	$ (6.35)	$ 5.03	$ 2.34	$ 0.94	$ 0.25	$ 0.06	$ (2.19)	$ 0.08

TERMS: $ IN MILLIONS, EXCEPT PER SHARE AMOUNTS

HISTORICAL KEY METRICS

INCOME STATEMENT

	2024					2025					2026		
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
GOODYEAR TIRE UNITS													
AMERICAS	19.0	19.6	21.0	22.0	81.6	18.4	19.1	19.6	21.1	78.2	15.3	17.4	19.6
EMEA	12.5	11.6	12.2	12.6	48.9	12.3	11.3	12.0	12.3	47.9	11.2	11.2	11.1
ASIA PACIFIC	8.9	8.9	9.3	9.0	36.1	7.8	7.5	8.4	8.9	32.6	7.5	7.9	7.9
TOTAL COMPANY	40.4	40.1	42.5	43.6	166.6	38.5	37.9	40.0	42.3	158.7	34.0	36.5	38.6
NET SALES													
AMERICAS	$2,588	$2,697	$2,858	$2,890	$11,033	$2,502	$2,662	$2,737	$2,867	$10,768	$2,063	$2,382	$2,675
EMEA	$1,347	$1,279	$1,348	$1,451	$5,425	$1,277	$1,344	$1,407	$1,522	$5,550	$1,363	$1,372	$1,355
ASIA PACIFIC	$602	$594	$618	$606	$2,420	$474	$459	$501	$528	$1,962	$ 455	$ 496	$ 510
TOTAL COMPANY	$4,537	$4,570	$4,824	$4,947	$18,878	$4,253	$4,465	$4,645	$4,917	$18,280	$3,881	$4,250	$4,540
SEGMENT OPERATING INCOME (LOSS)													
AMERICAS	$179	$241	$251	$262	$933	$155	$141	$206	$233	$735	$ 37	$ (10)	$ 96
EMEA	$1	$30	$23	$38	$92	$(5)	$(25)	$30	$114	$114	$ 1	$ (17)	$ 12
ASIA PACIFIC	$60	$63	$72	$82	$277	$45	$43	$51	$69	$208	$ 57	$ 63	$ 66

TERMS: UNITS & $ IN MILLIONS

HISTORICAL KEY METRICS

BALANCE SHEET AND CASH FLOW

	2024					2025					2026		
	Three Months Ended Mar. 31,	Three Months Ended Jun. 30,	Three Months Ended Sept. 30,	Three Months Ended Dec. 31,	Twelve Months Ended Dec. 31,	Three Months Ended Mar. 31,	Three Months Ended Jun. 30,	Three Months Ended Sept. 30,	Three Months Ended Dec. 31,	Twelve Months Ended Dec. 31,	Three Months Ended Mar. 31,	Three Months Ended Jun. 30,	Three Months Ended Sept. 30,
CASH FLOWS FROM OPERATING ACTIVITIES	$(451)	$(67)	$(73)	$1,289	$698	$(538)	$(180)	$2	$1,512	$796	$(718)	$98	$(144)
CAPEX	$(318)	$(316)	$(278)	$(276)	$(1,188)	$(259)	$(207)	$(183)	$(177)	$(826)	$(175)	$(167)	$(139)
INSURANCE RECOVERIES FOR DAMAGED PPE	-	$37	$11	$14	$62	-	-	-	-	-	-	-	-
FREE CASH FLOW	$(769)	$(346)	$(340)	$1,027	$(428)	$(797)	$(387)	$(181)	$1,335	$(30)	$(893)	$(69)	$(283)
CASH FLOWS FROM INVESTING ACTIVITIES	$(231)	$(257)	$(271)	$(246)	$(1,005)	$432	$405	$(174)	$334	$997	$(174)	$(165)	$(102)
CASH FLOWS FROM FINANCING ACTIVITIES	$661	$235	$419	$(1,090)	$225	$211	$(318)	$199	$(1,862)	$(1,770)	$820	$200	$151

	2024				2025				2026		
	As of Mar. 31,	As of Jun. 30,	As of Sept. 30,	As of Dec. 31,	As of Mar. 31,	As of Jun. 30,	As of Sept. 30,	As of Dec. 31,	As of Mar. 31,	As of Jun. 30,	As of Sept. 30,
BALANCE SHEET											
NET DEBT	$7,373	$7,687	$8,123	$6,972	$7,136	$7,051	$7,246	$5,397	$6,262	$6,329	$6,557
ACCOUNTS RECEIVABLE	$3,033	$3,043	$3,380	$2,482	$2,942	$3,016	$3,177	$2,341	$2,602	$2,728	$3,081
INVENTORIES	$3,797	$4,009	$3,772	$3,554	$3,905	$4,028	$3,952	$3,572	$3,863	$3,916	$3,748
ACCOUNTS PAYABLE - TRADE	$(4,259)	$(4,219)	$(4,089)	$(4,092)	$(4,182)	$(4,010)	$(3,944)	$(3,879)	$(3,754)	$(3,878)	$(3,810)
WORKING CAPITAL	$2,571	$2,833	$3,063	$1,944	$2,665	$3,034	$3,185	$2,034	$2,711	$2,766	$3,019

TERMS: $ IN MILLIONS

END NOTES

1 Segment Operating Income (SOI) results 2026 versus 2025: (a) Chemical and Dunlop brand sales impact includes stranded cost, new third-party raw material sourcing and the Dunlop off-take agreement; (b) Raw materials variance excludes raw material cost saving measures; (c) Goodyear Forward includes cost actions and margin expansion and excludes Goodyear Forward fees; (d) Estimated impact of general inflation (wages, utilities, energy, transportation and other); (e) Includes earnings from other-tire related businesses, advertising, compensation costs, and foreign currency translation

2 2026 SOI and Other Financial Assumptions: (a) Except as otherwise noted, excludes impacts related to divestitures as part of Goodyear Forward; (b) Includes commodity and foreign exchange spot rates; (c) Excludes one-time charges and benefits from pension settlements and curtailments; (d) Excludes one-time items; (e) Excludes accelerated depreciation and lease costs, amortization or other asset write-offs associated with rationalization plans; (f) Excludes direct benefit payments

3 Debt maturity schedule is based on September 30, 2026 balance sheet values and excludes notes payable, finance and operating leases and other domestic and foreign debt: (a) At September 30, 2026, there were $204 million (€180 million) of borrowings outstanding under the German tranche, $415 million (€365 million) of borrowings outstanding under the all-borrower tranche and no letters of credit issued under the €800 million European revolving credit facility; (b) At September 30, 2026, our borrowing base was $270 million below the U.S. revolving credit facility's stated amount of $2.75 billion; At September 30, 2026 there were $57 million of borrowings outstanding and $1 million of letters of credit issued; (c) At September 30, 2026, the amounts available and utilized under the Pan-European Securitization program totaled $228 million (€200 million) and the designated maximum amount of the facility was $341 million (€300 million)

4 (a) Working capital represents accounts receivable and inventories, less accounts payable – trade

5 (a) Other includes amortization and write-off of debt issuance costs, net pension curtailments and settlements, net rationalization charges, operating lease expense and payments, compensation and benefits less pension expense, deferred revenue and income from asset sales, other current liabilities and other assets and liabilities